

Contents



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Overview

John Burns

Overview







- ► Continue to see an encouraging level of tenant enquiries
- ▶ Crossrail reshaping areas of London significant benefit for Derwent
- ▶ Over 50% of portfolio earmarked for refurbishment/development
- ► London continues to outperform the rest of the UK

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Market summary

West End office supply



2011 Outlook

Vacancy rate 🗼 🛶

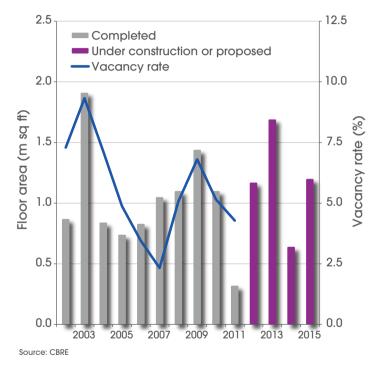
▶ Limited West End choice

- ▶ Vacancy rate declined from 5.2% to 4.3% in 2011
- ▶ Development completions were only 0.3m sq ft
 - ▶ 10-year average of 1.0m sq ft

► Key note for Derwent.....

- ► Favourable supply-demand imbalance
- Exciting pipeline of schemes

West End development pipeline



► Appendices 1 and 2

West End office demand



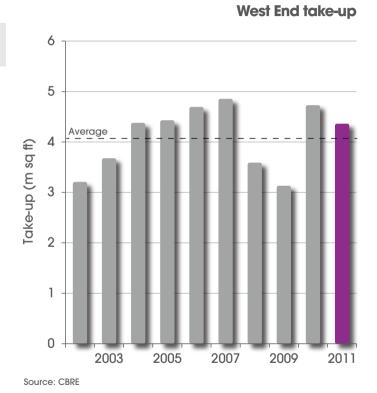
2011 Outlook Take-up Rental values Outlook

► Take-up of 4.4m sq ft in 2011

- ▶ 6% above long-term average
- ► Continued West End resilience
- Active TMT sector

► Key note for Derwent.....

- Occupiers attracted to our brand of space
- Good demand in our key villages e.g. North of Oxford Street and Victoria
- ▶ Increasing influence of Crossrail
 - ▶ West End Tottenham Court Rd & Paddington
 - ▶ City Borders Farringdon
- Current activity points to positive rental growth in 2012



► Appendices 2 and 3

DFRWFNT LONDON

Technology, Media and Telecoms (TMT) sector

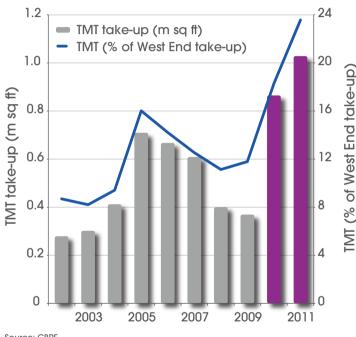
Rapid growth in the TMT sector across central London

- Particularly active in the West End
 - ▶ 1.0m sq ft of TMT take-up in 2011
 - ▶ 24% of total West End take-up
 - ▶ 19% higher than 2010

Key recent TMT transactions:

- Derwent London
 - ▶ 44% of 2011 lettings to TMT sector
 - ► Expedia Angel Building EC1
 - ▶ Lastminute.com Johnson Building EC1
- Other
 - Apple Hanover Street W1
 - ► Google Central Saint Giles WC2
 - ▶ Nokia Paddington Central W2
 - ▶ Telefónica (O2) Air W1





Source: CBRE

Central London office investment market

2011 Outlook

Yields



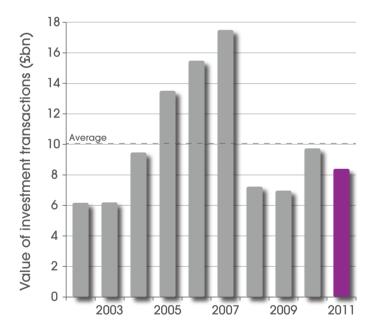
▶ Firm investor demand but limited supply

- ▶ Transactions of £8,4bn in 2011
 - ▶ 17% below the 10-year average
- Stock shrinkage as acquired assets are 'locked away'
- ▶ Demand likely to underpin yields

► Key note for Derwent.....

- A strong balance sheet to fund future acquisitions
- ▶ Ability to recycle capital if pricing attractive

Central London office investment



Source: CBRE

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Portfolio activity

Lettings

▶ 100 lettings, totalling 495,700 sq ft at £16.7m pa

- ▶ Previous income of £5.3m pa at December 2010
- ▶ £14.6m pa (88%) were open-market lettings
- ▶ £2.1m pa (12%) were short-term lettings at our future development properties
- ▶ 80% of lettings in 2011 were to occupiers seeking expansion space (H1 2011: 76%)

▶ Open-market lettings in 2011

- ▶ 11.2% above December 2010 ERV
- ▶ H2 2011: 5.9% above June 2011 ERV

▶ 52 rent reviews/lease renewals totalling 256,700 sq ft at £7.4m pa

▶ 14.1% above previous rents

Activity post year end

- ▶ 153,100 sq ft let at £6.0m pa
 - ▶ Burberry at Page Street 127,000 sq ft at £5.3m pa rising to minimum of £5.7m pa at 5th year review

Activity 2011

Angel Building EC1

Seven office & restaurant lettings Rent: £5.5m pa Office rent: £40 to £42 psf Area: 136,500 sq ft



Tea Building E1

Nine office lettings Rent: £1.2m pa - £32.50 psf on best Area: 41,000 sa ft



Johnson Building EC1

Tenant: Lastminute.com Rent: £0.9m pa - £42.50 psf Area: 22,300 sq ft



Morelands Buildings EC1

Roof scheme pre-let Tenant: AHMM

Rent: £0.6m pa - £37.50 psf on best

Area: 17,800 sq ft



2011

- ► Acquisitions £87.5m¹ income £2.4m pa²
 - ▶ 1 Page Street SW1 £45.0m
 - ► Network Building W1 £31.0m
 - Morelands Buildings EC1 headlease regear £5.8m
 - ▶ 423 Caledonian Road N7 £5.6m
- ▶ Disposals £132.5m¹
 - Attractive prices achieved
 - ▶ 38% above December 2010 valuation
 - ▶ Profit £36.1m
 - ▶ Rental income £3.2m net initial yield 2.3%
 - Appendix 5 for details

2012 transactions

- 1-5 Grosvenor Place SW1 headlease regear and joint venture agreement signed
 - ▶ Disposal of 50% raising £60m¹
- ► Riverwalk House SW1 conditional sale
 - ▶ £77.3m including Vauxhall Bridge Road SW1
- ▶ 40 Chancery Lane WC2 headlease regear
 - Ownership extended
 - ▶ New development to start in H2 2012

Highlights 2011







- ► Strong NAV growth
- ► Record year for lettings
- ► Significant refinancing undertaken
- **▶** Planning consents
- ► Substantial project pipeline



Results and financial review

Damian Wisniewski

| | Dec 2011 | Dec 2010 | % change |
|---|-----------|-----------|----------|
| Total portfolio at fair value | £2,646.5m | £2,426.1m | 9.1 |
| EPRA net asset value per share ¹ | 1,701p | 1,474p | 15.4 |
| | | | |
| Gross property income | £125.5m | £119.4m | 5.1 |
| EPRA profit before tax ^{2,3} | £52.3m | £55.2m | (5.3) |
| EPRA earnings per share ³ | 51.59p | 52.89p | (2.5) |
| Profit for the year ³ | £234.3m | £352.8m | (33.6) |
| Total interim / final dividend per share | 31.35p | 29.00p | 8.1 |
| Recommended final dividend per share | 21.90p | 20.25p | 8.1 |
| | | | |
| Net debt | £864.5m | £887.8m | (2.6) |
| Loan to value (LTV) ratio | 32.0% | 35.7% | n/a |
| Balance sheet gearing | 50.4% | 59.4% | n/a |
| Interest cover ratio | 307% | 328% | n/a |

► Appendices 6, 7 and 11

¹On a diluted basis ² See Appendix 7 for reconciliation to IFRS profit before tax

³ December 2010 figures have been restated for the accounting policy change for owner-occupied property (part Savile Row W1)

| | Dec 2011 £m | Dec 2010 £m |
|--------------------------------------|----------------|----------------|
| Investment property ¹ | 2,444.9 | 2,373.3 |
| Owner-occupied property ¹ | 17.1 | 15.2 |
| Other non-current assets | 67.4 | 56.4 |
| | 2,529.4 | 2,444.9 |
| Non-current assets held for sale | 137.5 | - |
| Other current assets and liabilities | (27.5) | (27.1) |
| Cash and cash equivalents | 3.5 | 7.2 |
| Bank overdraft | - | (5.6) |
| Financial liabilities - current | (32.5) | - |
| Corporation tax liability | (1.3) | (3.3) |
| | (57.8) | (28.8) |
| Financial liabilities - non-current | (835.5) | (889.4) |
| Other non-current liabilities | (59.1) | (32.0) |
| | (894.6) | (921.4) |
| Total net assets | 1,714.5 | 1,494.7 |
| Minority interests | (51.8) | (45.9) |
| Attributable to equity holders | 1,662.7 | 1,448.8 |

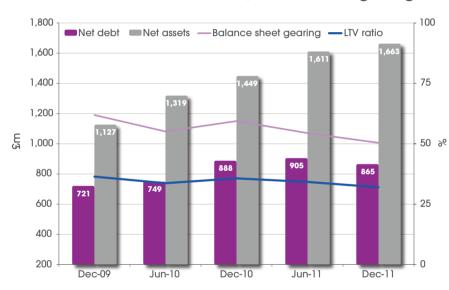
¹ December 2010 figures have been restated for the accounting policy change for owner-occupied property (part Savile Row W1)

Appendix 6

Group balance sheet

- ► Shareholders' funds up by 15%
 - ▶ To £1.663m from £1.449m
- Net debt decreased
 - ▶ To £864.5m from £887.8m
- ▶ LTV and balance sheet gearing ratios
 - Reduced again as a result of property valuation surplus and disposals

Debt, net assets and gearing



| | | Year ended Dec 2011 £m | Year ended Dec 2010 £m |
|--|-------------------------------------|--|---|
| Gross property income Other income Property outgoings | Property outgoings Rates credits | 125.5 (11.4) 2.0 (1.6) (9.8) | (9.8) 1.7 (8.1) |
| Net property income | _ | 117.7 | 113.0 |
| Total administrative expenses Revaluation surplus ¹ Profit on disposals Net finance costs | H1 H2 | (22.7) 104.9 65.2 170.1 36.1 (43.2) | H1 197.5 H2 100.6 298.1 0.9 (37.7) |
| Foreign exchange gain/(loss) Joint venture (JV) results Derivatives fair value adjustment | JV revaluation Other JV profit | 0.9 1.5 0.6 (26.5) | $\begin{array}{c} 0.9 \\ 1.1 \end{array} \qquad \begin{array}{c} (0.2) \\ 2.0 \\ (2.4) \end{array}$ |
| IFRS profit before tax | | 233.0 | 352.8 |

¹ The December 2010 revaluation surplus has been restated for the accounting policy change for owner-occupied property (part Savile Row W1)

Group income statement - property income

| | 2011 £m | 2010 £m | Increase £m |
|--|------------|------------|----------------|
| Rental income | 115.3 | 113.4 | 1.9 |
| Surrender premiums received ¹ | 1.4 | 0.6 | 0.8 |
| SIC15 lease incentives | 8.8 | 5.4 | 3.4 |
| Gross property income | 125.5 | 119.4 | 6.1 |

Includes Central Cross £5.6m and Network Building £1.5m

Includes Covent Garden Estate £1.3m

Includes Angel Building £4.1m, Strathkelvin Retail Park £0.8m and Charlotte Building £0.7m

Includes Angel Building £1.0m, 488 Rosebery Avenue £1.3m and Riverwalk House £1.8m

| | 2011 £m |
|----------------------------|------------|
| Property acquisitions | 7.2 |
| Property disposals | (1.6) |
| Lettings and reviews | 10.3 |
| Voids, breaks and expiries | (11.4) |
| Premiums/other | 1.6 |
| | 6.1 |

¹ Net of write-off of lease incentive balances

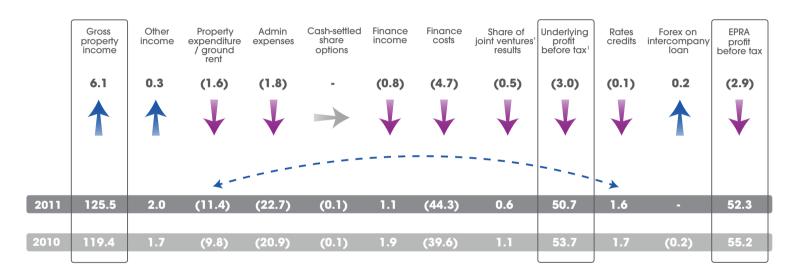
| `Recurring' property outgoings increased by £1.3m mainly due to void costs at Angel Building and | 2011 £m | 2010 £m |
|--|------------|------------|
| Riverwalk House Property outgoings | 12.5 | 11.2 |
| Includes £1.3m at 210 Old Street —— Surrender premiums paid | 1.9 | 0.2 |
| Dilapidation receipts | (3.0) | (1.6) |
| Includes 88 Rosebery Avenue £0.8m, Rates credits | (1.6) | (1.7) |
| Buckley Building £1.0m and Riverwalk House £0.6m | 9.8 | 8.1 |

EPRA like-for-like rental income¹

| | Rental | income | Net property |
|------------------|--------|--------|--------------|
| | Gross | Net | income |
| Compared to 2010 | 2.4% | 2.6% | 3.7% |

Underlying and EPRA profit before tax





► All numbers are £m

¹ Previously 'adjusted recurring profit before tax'. A reconciliation of the EPRA and underlying profit before tax to the IFRS profit before tax is shown in Appendix 7

Cashflow

- Decrease in net debt
 - ▶ By £23.3m to £864.5m
- ▶ Net cashflow movement in investment property portfolio

| | 2011 £m | 2010 £m |
|-------------------|------------|------------|
| Acquisitions | (91.6) | (148.0) |
| Capex | (42.6) | (49.5) |
| | (134.2) | (197.5) |
| Disposal proceeds | 131.5 | 8.5 |
| | (2.7) | (189.0) |

- ▶ Disposals include Covent Garden Estate, Victory House, 79-89 Pentonville Road, Leonard Street and Harp House
- ► Forecast capital expenditure
 - ▶ c. £83m in 2012 and c. £108m in 2013
 - ▶ Further details can be found in Appendix 22

Refinancing

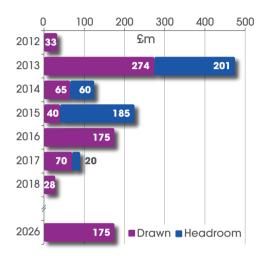
| | Dec 2011 | Dec 2010 |
|---|----------|----------|
| Gearing | | |
| LTV ratio | 32.0% | 35.7% |
| Balance sheet | 50.4% | 59.4% |
| Interest cover ratio | 307% | 328% |
| Interest cover ratio - excluding capitalised interest | 291% | 328% |
| Total facilities | £1,335m | £1,135m |
| Unutilised committed facilities | £476m | £261m |
| Unutilised facilities drawable | £469m | £245m |
| Uncharged properties | £589m | £484m |

- ▶ £175m 2.75% unsecured convertible bonds repayable July 2016 issued in June 2011
- ▶ £100m bilateral facility expiring in 2013 extended to April 2015
- ▶ Bilateral facility expiring in November 2015 increased to £125m
- ▶ Two other facilities totalling £300m signed in December 2011 effective in January 2012
- Substantial headroom under financial covenants

Debt facilities, covenants and gearing

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Maturity profile of loan facilities¹ - as at 31 Dec 2011



- Weighted average maturity
 - ► Facilities 4.4 years
 - ▶ Drawn amounts 5.3 years
- ► Total facilities: £1,326m

Proforma after Jan 2012 facility extensions¹



- Weighted average maturity
 - ► Facilities 5.2 years
- ► Total facilities: £1.301m

Appendix 10

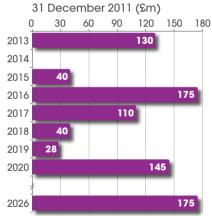
Liability risk management

| | Proforma ¹ | Dec 2011 | Dec 2010 |
|---|-----------------------|-----------|-----------|
| Proportion of drawn facilities at fixed rates or hedged | 90% | 98% | 70% |
| Weighted average length of swaps | 6.5 years | 5.0 years | 5.8 years |
| Spot weighted average cost of drawn facilities ² | 4.37% | 4.65% | 4.34% |
| Spot weighted average cost of drawn facilities ³ | 4.62% | 4.91% | 4.34% |

Hedging profile

31-Dec-11 41 57 2 Proforma 42 47 11 0% 20% 40% 60% 80% 100% Fixed Swaps Floating

Maturity profile of fixed and hedged debt 31 December 2011 (£m) Proforma¹ (£m)





¹After new facilities and swap arrangements entered into in January 2012 ² Convertible bonds at 2.75% ³ Convertible bonds on IFRS basis



Valuation and portfolio analysis
Nigel George

Valuation

► Solid valuation performance in 2011

- ► Underlying 7.6% (2010: 15.7%)
- ▶ 8.8% if disposals completed in 2011 included

▶ Projects at Page Street, Buckley Building and Pentonville Road valued at £96.2m

- ▶ Valuation uplift 4.8%
- ► Early stages of the projects development surplus to come

| | Portfolio valuation £m | H1 valuation movement % | H2 valuation movement % | Full year valuation movement % |
|----------------------------------|------------------------------|----------------------------------|----------------------------------|---|
| West End City Borders | 1,944.0 493.7 | 4.9 4.4 | 3.0 2.7 | 8.1 7.1 |
| Central London Provincial | 2,437.7 114.7 | 4.8 1.1 | 3.0 0.4 | 7.9 1.5 |
| Underlying Acquisitions | 2,552.4 94.1 | 4.6 2.8 | 2.9 0.9 | 7.6 3.7 |
| Investment portfolio | 2,646.5 | 4.6 | 2.8 | 7.4 |

► Appendices 12 and 13

Valuation

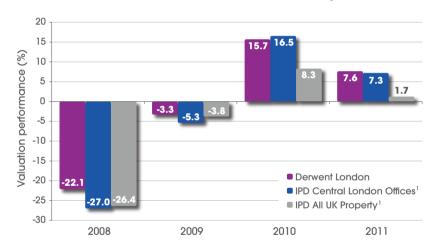


- ▶ 2011 valuation growth above the IPD Central London Office Index¹
- ▶ London continues to outperform the rest of the UK

▶ Total property return 13.4% in 2011

- ▶ IPD Central London Offices¹: 12.5%
- ▶ IPD All UK Property¹: 7.8%

Valuation performance



Yields and income

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EPRA yields

- ▶ Net initial 4.4%
- ▶ 'Topped-up' net initial 5.2%

► True equivalent yield 5.6%

- ▶ Tightened by 16bp in 2011
- Yields stabilised

► Strong income reversion at £47.3m

- ▶ £20.8m via contracted uplifts
- ► Takes net reversionary yield to 5.8%
- Detailed in Appendix 15

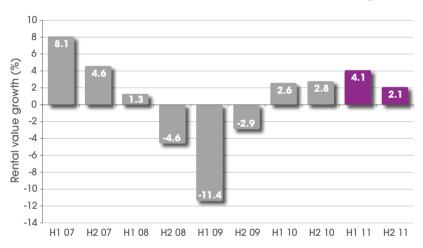
True equivalent yield movement





- ▶ 2011 rental growth
 - ► Underlying 6.3% (2010: 5.4%)
- ► Evidenced by our strong letting activity

Rental value growth

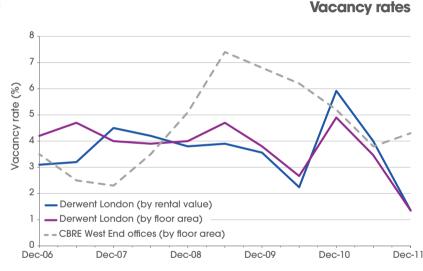


▶ EPRA vacancy rate¹ by rental value 1.3% at December 2011

- ▶ Decreased from 5.9% at December 2010
 - ▶ Mainly due to lettings at Angel Building
- ► Available space at year end £1.9m
 - ► Half let or under offer since year end

Current on site projects of 338,000sq ft

- ▶ Rental value c. £13m pa net
- ▶ Would take vacancy rate to c. 9%
 - ▶ c. 5% when adjusted for pre-lets²
 - ► Including:
 - ► Page Street Burberry
 - ► Morelands Buildings AHMM



Lease expiries and breaks



▶ Strong record of tenant retention through asset management

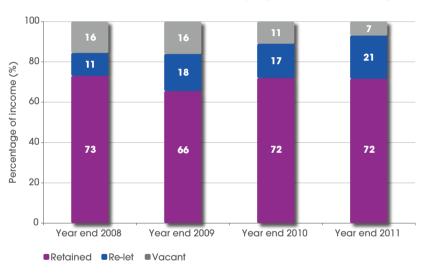
▶ 2011 expiries/breaks

- Exposure of £21.4m pa equating to 19% of rental income
- ▶ £5.2m pa related to identified projects
 - Mainly Riverwalk House and Hampstead Road
- ▶ Of £16.2m pa remaining:
 - ▶ 72% retained, 21% re-let, 7% vacant

▶ 2012 exposure of 14%

- About one third rolling breaks for schemes
- ▶ Portfolio average lease length
 - ▶ 7.2 years (2010: 7.3 years)

Lease expiry and break analysis¹



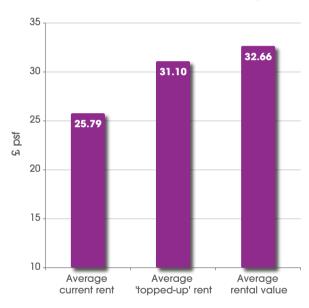
¹ Figures as at reporting date

Appendix 20



- ► Central London offices represents 83% of income
- ▶ Rents passing on a 'topped-up' basis
 - ► < £30 psf 23%
 - ▶ £30-£40 psf 29%
 - ▶ £40-£50 psf 40%
 - ► > £50 psf 8%
- ► A solid platform for growth

Central London office rent profile



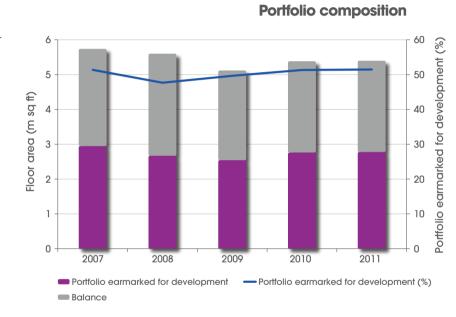
Portfolio potential

▶ A portfolio with significant potential for organic growth

- ► Existing area 5.4m sq ft
- Over 50% earmarked for refurbishment or development
- Follows our strategy of acquiring investments
 - ▶ Let off low rents and capital values
 - ▶ With planning upside

► Active in exploiting these opportunities

 Whilst retaining flexibility and maintaining income



Projects

Simon Silver
David Silverman
Paul Williams

Six planning consents obtained in 2011 - 0.9m sq ft

- ▶ 80 Charlotte Street W1
- ► City Road Estate EC1
- ▶ Turnmill FC1
- ► Buckley Building EC1
- ▶ 4 & 10 Pentonville Road N1
- ► Central Cross W1 Phase 1

▶ Planning decisions for 2012 - 0.5m sq ft

- ▶ 1 Oxford Street W1
- ▶ Riverwalk House SW1
- ▶ 96-98 Bishop's Bridge Road W2

▶ 0.2m sq ft of refurbishments completed in 2011

- ▶ Includes 33 George Street W1, Victory House W1 and 88 Rosebery Avenue EC1
- Space now fully let¹ at £5.2m pa

Current programme

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Scheme income uplift

Five projects on site - 338,000 sq ft

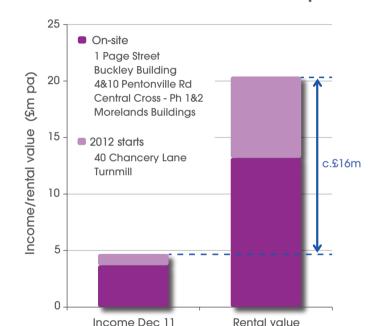
- ▶ 1 Page Street SW1
- ► Buckley Building EC1
- ▶ 4 & 10 Pentonville Road N1
- ► Central Cross W1 Phases 1 & 2
- ► Morelands Buildings EC1
- ▶ Rental value c. £13m pa net
- ► Capex c. £68m to complete

And for commencement in 2012...

- ► Two new developments 170,000 sq ft
 - ▶ 40 Chancery Lane WC2
 - ▶ Turnmill FC1
 - ▶ Rental value c. £7m pa net
 - ► Capex c. £69m

► Current programme capex c. £137m

► End value c. £350m¹



¹ For Central Cross and Morelands Buildings, relates to the project portion

1 Page Street SW1

Summary

- ▶ Extensive refurbishment £30m capex to complete
 - ▶ 127,000 sq ft offices 8% floor area increase
- ▶ New identity through façade replacement, double height reception and rear garden

▶ Timing

▶ Delivery Q2 2013

▶ Pre-let

- ▶ Burberry, 20-year term (break at 10th year) 22 months rent free
- \blacktriangleright £5.3m pa rising to minimum of £5.7m pa at 5th year review
- ▶ £50 psf on top three floors, £45 psf on typical floor
- ▶ Space in addition to Horseferry House 163,000 sq ft

Appraisal

▶ Project surplus c. £10-12m

1 Page Street SW1



Buckley Building EC1

Summary

- ▶ Comprehensive refurbishment in Clerkenwell close to Farringdon Crossrail hub
- ▶ 85,000 sq ft offices with creation of new external terraces
- ► Improving the building's profile
 - ▶ Innovative solution relocation of entrance on to the more prominent Clerkenwell Green
- ► Development risk reduced
 - ▶ Income from previous tenant until March 2015 £2.45m pa

Timing

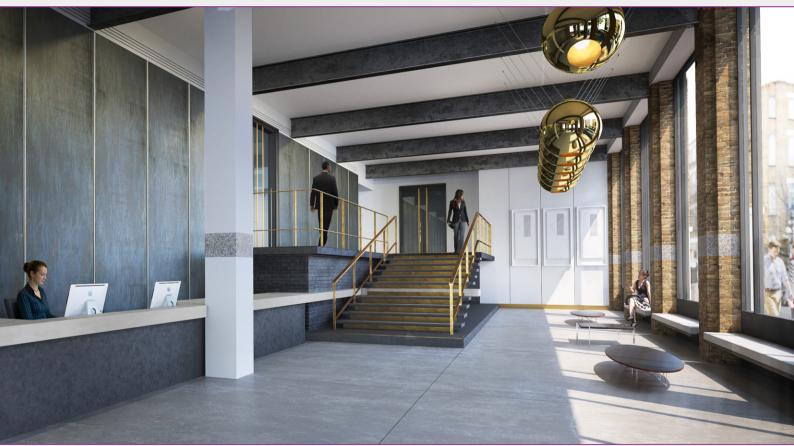
▶ Delivery Q4 2012

Capex

▶ c. £13m to complete

► Rental value

▶ c. £45 psf



4 & 10 Pentonville Road N1

Summary

- ▶ Opposite Angel Building
- Linkage of two buildings to create 55,000 sq ft offices over 20% floor area uplift
- ▶ Danish Petersen bricks to reclad building
- ▶ Interiors designed with a Scandinavian style

▶ Timing

▶ Delivery Q3 2012

Capex

▶ c. £7m to complete

Rental value

► c. £37.50 psf



Summary

- ▶ Starting the transformation of this imposing block
- ▶ Being rebranded as 1-2 Stephen Street
- ▶ Planning for Phase 1 received in 2011
 - ▶ Remodelling and extension of main entrance and creation of 23,000 sq ft offices
 - ▶ New curvaceous glass and metal screen façade with canopy blade overhead
 - Creates new building image at street level
 - ▶ 15,400 sq ft under offer
- ▶ Phase 2 refurbishment of 21,000 sq ft offices

▶ Timing

▶ Delivery Q4 2013

Capex

▶ c. £13m to complete

Rental value

▶ c. £50 psf

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40 Chancery Lane WC2

Summary

- ▶ Office development of 100,000 sq ft in this prime Midtown location
- Amenities include roof terraces and a new landscaped courtyard

▶ Contracts exchanged to regear our ownership, thereby unlocking the development

- ▶ Before: Derwent held 76% leasehold (17 yrs unexpired), 10% freehold, 14% no ownership
- ► After: 128-year headlease across entire site
 Ground rent gearing 18% with the right to buy down to 10%
 Freeholder entitled to profit share over 17.5% profit on cost

▶ Timing

▶ Start on site H2 2012 with delivery end of 2014

Capex

▶ c. £44m

Rental value

▶ c. £55 psf

40 Chancery Lane WC2





Turnmill EC1

Summary

- ▶ Planning permission granted in 2011 for 70,000 sq ft development
 - ▶ 58,000 sq ft offices
 - ▶ 12,000 sq ft retail
- ▶ New-build on this prominent site
 - ► Farringdon Crossrail station under construction only 250m away

▶ Timing

▶ Start on site H1 2012 with delivery mid 2014

Capex

▶ c. £26m

Rental value

► c. £47.50 psf

Turnmill EC1



Riverwalk House SW1

Summary

- ▶ High-specification residential development for this prime riverside location
- ▶ Planning application submitted with decision expected shortly
 - ▶ 148,000 sq ft 121 residential units and 2,500 sq ft retail / gallery

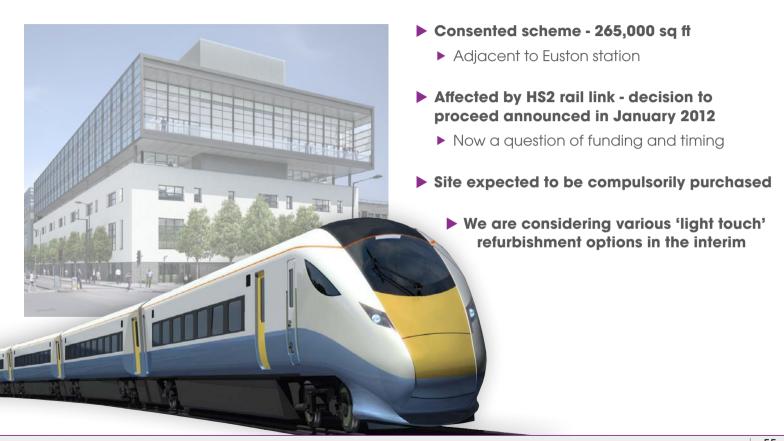
► Sale contracts exchanged

- ▶ £77.3m including 232-242 Vauxhall Bridge Road SW1
- Conditional on planning
- Derwent to receive profit overage share
- ▶ An opportunity for us to gain experience in high-specification residential projects
- ► Scheme involves c. £130m capex

Riverwalk House SW1



132-142 Hampstead Road NW1



Future projects - 2013 onwards

► A depth of opportunities within the portfolio

▶ Potential 2013 commencement

- ▶ 80 Charlotte Street W1
- ▶ 96-98 Bishop's Bridge Road W2

▶ 2014 onwards

- ▶ 1-5 Grosvenor Place SW1
- ► City Road Estate EC1
- Central Cross W1 Phase 3
- ▶ 55-65 North Wharf Road W2
- ▶ 1 Oxford Street W1

80 Charlotte Street W1

Summary

- In the heart of our Fitzrovia holdings part of our regeneration proposals for the area
- ▶ Planning permission granted in September 2011
 - ▶ 320,000 sq ft offices
 - ▶ 47,000 sq ft residential 57 units of which 16 are affordable
- ► Large, flexible floor plates
- ► Detailed design now underway

▶ Timing

- ► Lease expiries in March 2013 (Saatchi & Saatchi) £4.3m¹ pa
- ▶ Delivery end of 2015

▶ Capex

▶ c. £125m

Rental value

▶ £55 psf - £60 psf

¹ In addition £0.4m pa of income is received from associated buildings which are to be used for part of the residential requirement

80 Charlotte Street W1



1-5 Grosvenor Place SW1

Background

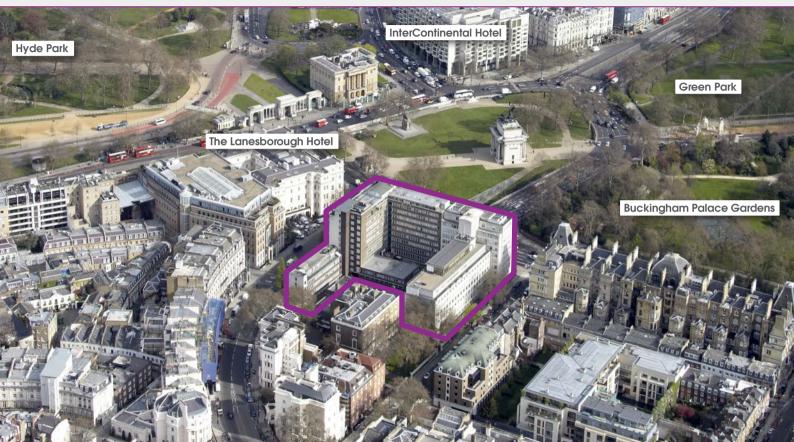
- ▶ Existing buildings of 168,000 sq ft on this 1.5 acre Belgravia island site
 - ▶ Fully income producing at £6.2m pa gross lease breaks 2014/2016

▶ Joint venture agreement completed with Grosvenor, our freeholder

- ▶ Before: Headleases expiring in 2063 and 2084 51 and 72 years unexpired Net income £6.1m pa
- ▶ After: A single 150-year headlease at a ground rent of 5% of rental income Sale of 50% of new headlease interest for £60m, completed on 24 February 2012 Net income £2.95m pa

▶ The transaction

- Protects value through the new headlease
- Unlocks the opportunity for a major mixed-use redevelopment
 - Architects to be appointed shortly
 - ▶ Scheme massing 260,000+ sq ft



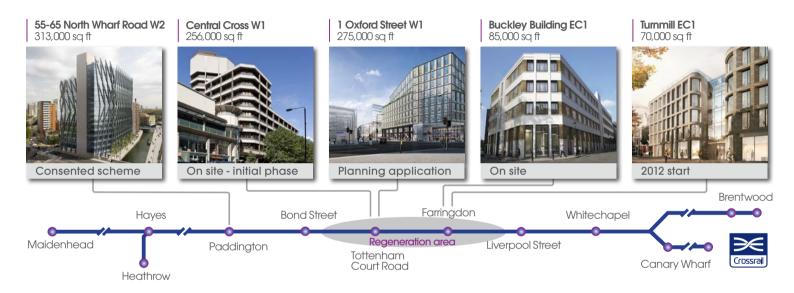
1 Oxford Street W1

- ▶ Derwent has the option to acquire this 1.2 acre site following Crossrail works c. 2017
- ▶ Planning application submitted in collaboration with Crossrail in October 2011
 - ▶ Decision due later this year
- ► Major development of 275,000 sq ft
 - ▶ 204,000 sq ft offices
 - ► 37,000 sq ft retail
 - ▶ 34,000 sq ft theatre 350 seats
 - New public space
- Considerable benefit for our nearby holdings
 - ▶ Fitzrovia Estate Fitzroy Street / Charlotte Street
 - Central Cross Tottenham Court Road
 - Holden House Oxford Street



Crossrail update





- ▶ Regeneration areas Tottenham Court Road and Farringdon
- ▶ 62%¹ of portfolio within 800m of a Crossrail station, 20%¹ within 400m
- ▶ Tenants increasingly aware of Crossrail benefits

¹ Expressed as a percentage of total portfolio valuation at 31 December 2011

DERWENT LONDON

Outlook
John Burns

Outlook







- **▶** Business robust despite economic fragility
- Sound financial base
- ► Continued strength in lettings
- ► Progressing substantial project pipeline

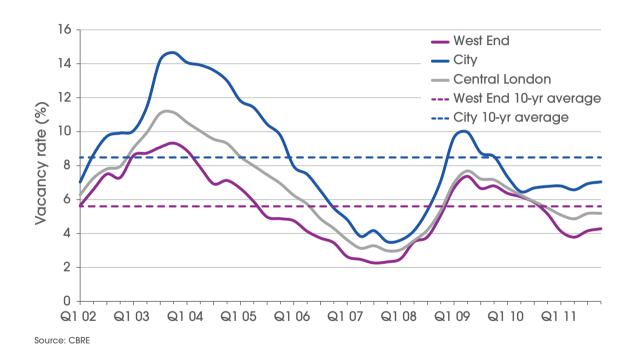
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Appendices

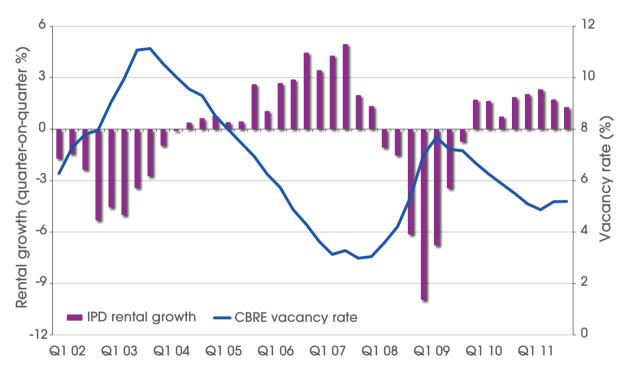
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Appendix 1 - Central London office vacancy



Appendix 2 - Central London office supply & demand



Source: IPD / CBRE

Appendix 3 - Central London office rental growth



Source: CBRE

Appendix 4 - Acquisitions 2011

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1 Page Street SW1

118,000 sa ft vacant building £45.0m before costs Capital value: £380 psf Major refurbishment now on site



Network Building W11

64,000 sq ft corner building Derwent owned freehold

Headlease acquired - £31.0m before costs

Income: £2.1m pa² Net initial yield: 6.0%²

Capital value: £532 psf²

Potential for future refurbishment



Appendix 5 - Disposals 2011

Covent Garden Estate WC2

Five buildings: 71,900 sq ft Gross proceeds: £68.0m Disposal date: June 2011 Income: £2.5m pa



79-89 Pentonville Road N1

Warehouse building: 35,600 sq ft Gross proceeds: £11.0m Disposal date: June 2011 Income: £0.2m pa



Victory House W1

Sale of refurbishment project 48,000 sq ff mixed-use building Disposal date: July 2011 Gross proceeds: £37.2m Retail income: £0.5m pa



18-30 Leonard Street EC2

Cleared site with planning permission 35,000 sq ft residential (47 units) 20,000 sq ft offices Disposal date: July 2011 Gross proceeds: £11.0m



Harp House EC4

Sale at lease expiry 14,300 sq ft offices Disposal date: December 2011 Gross proceeds: £5.0m



Appendix 6 - Net asset value per share

| | £m | Basic p | Dec 2011 Diluted p | £m | Basic p | Dec 2010 Diluted p |
|---|---------|------------|--------------------------|---------|------------|--------------------------|
| Net assets attributable to equity shareholders | 1,662.7 | 1,636 | 1,625 | 1,448.8 | 1,432 | 1,422 |
| Fair value of secured bonds | (20.8) | | | 2.7 | | |
| Fair value of unsecured bonds | 2.4 | | | - | | |
| EPRA NNNAV | 1,644.3 | 1,618 | 1,607 | 1,451.5 | 1,434 | 1,425 |
| Fair value of bonds | 18.4 | | | (2.7) | | |
| Deferred tax on revaluation surplus | 8.2 | | | 8.6 | | |
| Fair value of derivatives | 50.3 | | | 25.0 | | |
| Fair value adjustment to secured bonds on acquisition | | | | | | |
| less amortisation | 18.6 | | | 19.4 | | |
| EPRA adjusted net asset value | 1,739.8 | 1,712 | 1,701 | 1,501.8 | 1,484 | 1,474 |

Appendix 7 - Group income statement

| | Year ended Dec 2011 £m | Year ended Dec 2010 £m |
|--|---------------------------------|---------------------------------|
| Profit before tax (IFRS) | 233.0 | 352.8 |
| Revaluation surplus | (170.1) | (298.1) |
| Joint venture revaluation surplus | (0.9) | (0.9) |
| Profit on disposal of properties | (36.1) | (0.9) |
| Fair value movement in derivatives | 26.5 | 2.4 |
| Movement in cash-settled share options | (0.1) | (0.1) |
| EPRA profit before tax | 52.3 | 55.2 |
| Foreign exchange movement on intercompany loan | - | 0.2 |
| Rates credits | (1.6) | (1.7) |
| Underlying profit before tax | 50.7 | 53.7 |

Appendix 8 - EPRA like-for-like rental income

| | Properties owned throughout the period £m | Acquisitions £m | Disposals £m | Development property £m | Total £m |
|---|---|-----------------|-----------------|-------------------------|----------------------|
| 2011 Rental income Property expenditure | 99.1 (6.9) | 10.6 (0.7) | 2.1 0.2 | 12.3 (3.5) | 124.1 (10.9) |
| Net rental income Other ¹ | 92.2 4.1 | 9.9 | 2.3 | 8.8 0.4 | 113.2 4.5 |
| Net property income | 96.3 | 9.9 | 2.3 | 9.2 | 117.7 |
| 2010 Rental income Property expenditure | 96.8 (6.9) | 3.4 (0.4) | 3.8 (0.5) | 14.8 (1.7) | 118.8 (9.5) |
| Net rental income Other ¹ | 89.9 3.0 | 3.0 | 3.3 | 13.1 0.7 | 109.3 3.7 |
| Net property income | 92.9 | 3.0 | 3.3 | 13.8 | 113.0 |
| Increase based on gross rental income Increase based on net rental income Increase based on net property income | 2.4% 2.6% 3.7% | | | | 4.5% 3.6% 4.2% |

^{1&#}x27;Other' includes surrender premiums paid or received, dilapidation receipts and other income

Appendix 9 - Convertible bonds

- ▶ £175m 2.75% unsecured convertible bonds repayable July 2016
 - ▶ Launched May 2011 and issued June 2011
- ▶ Initial conversion price £22.22; 30% premium to reference share price of £17.09

Income statement presentation

| | 2011 £m | 2012 £m |
|-----------------------|------------|------------|
| Interest payable | 2.8 | 4.8 |
| Discount amortisation | 1.0 | 1.9 |
| IFRS finance costs | 3.8 | 6.7 |

Balance sheet presentation

| | Gross £m | Issue costs £m | Net at issue £m | Amortisation £m | 31 December £m |
|-------------------|-------------|-------------------|--------------------|--------------------|----------------|
| Borrowings | 165.4 | (4.6) | 160.8 | 1.6 | 162.4 |
| Equity | 9.6 | (0.2) | 9.4 | - | 9.4 |
| Retained earnings | - | - | | (1.0) | (1.0) |
| | 175.0 | (4.8) | 170.2 | 0.6 | 170.8 |

Appendix 10 - Debt facilities

| | Pro £m | oforma £m | Maturity | D £m | ec 2011 £m | Maturity |
|-----------------------------------|-----------|--------------|------------------------|---------|---------------|------------------------|
| 6.5% secured bonds | | 175.0 | March 2026 | | 175.0 | March 2026 |
| 2.75% unsecured convertible bonds | | 175.0 | July 2016 | | 175.0 | July 2016 |
| Loan notes | | 1.1 | Repaid January 2012 | | | Repaid January 2012 |
| Overdraft | | 10.0 | On demand | | 10.0 | On demand |
| Committed bank facilities | | | | | | |
| Term | 28.0 | | June 2018 ¹ | 28.0 | | June 2018 ¹ |
| Term/revolving credit | 90.0 | | December 2017 | 90.0 | | December 2017 |
| Revolving credit | 125.0 | | November 2015 | 125.0 | | November 2015 |
| Revolving credit | 100.0 | | April 2015 | 100.0 | | April 2015 |
| Term/revolving credit | 125.0 | | April 2014 | 125.0 | | April 2014 |
| Revolving credit | 150.0 | | January 2017 | 100.0 | | November 2013 |
| Term/revolving credit | 150.0 | | March 2013 | 375.0 | | March 2013 |
| Term unsecured | 31.4 | | June 2012 | 31.4 | | June 2012 |
| Revolving credit | 150.0 | | January 2017 | | | n/a |
| | | 949.4 | | | 974.4 | |
| Total debt facilities | 1 | 1,310.5 | | | 1,335.5 | |

[▶] All facilities are secured unless noted otherwise

¹ Subject to credit review in 2013

Appendix 11 - Net debt

| | De £m | c 2011 £m | D∈ £m | ec 2010 £m |
|--|----------|--------------|----------|---------------|
| Overdraft | וווע | - - | 20111 | 5.6 |
| Financial liabilities - due within 1 year | | 32.5 | | - |
| Financial liabilities - due after more than 1 year | 835.5 | | 889.4 | |
| Acquired fair value of secured bonds less amortisation | (17.2) | | (17.9) | |
| Unamortised loan arrangement costs | 3.5 | | 4.4 | |
| Leasehold liabilities | (7.4) | | (7.4) | |
| Unamortised issue costs on unsecured bonds | 4.0 | | - | |
| Equity component of unsecured bonds Unwinding of discount of unsecured bonds | 9.6 | | - | |
| of will all got ascould of all secured bolids | (1.0) | 827.0 | - | 868.5 |
| Facilities - drawn | | 859.5 | | 874.1 |
| | | | | 0, |
| Facilities - undrawn | | 476.0 | | 261.4 |
| Total debt facilities | | 1,335.5 | | 1,135.5 |
| | De | c 2011 £m | De | ec 2010 £m |
| Financial liabilities - due after more than 1 year | | 835.5 | | 889.4 |
| - due within 1 year | | 32.5 | | - |
| Overdraft | | - | | 5.6 |
| Cash and cash equivalents | | (3.5) | | (7.2) |
| Net debt | | 864.5 | | 887.8 |

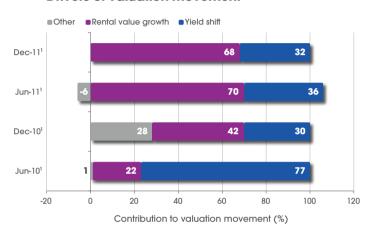
Appendix 12 - Valuation performance by village

| | Valuation Dec 2011 | Weighting Dec 2011 | Valuation movement 2011 ¹ % | Valuation movement 2011 ^{2,3} £m |
|-------------------------|-----------------------|-----------------------|---|--|
| West End | | | | |
| Fitzrovia ⁴ | 958.8 | 36 | 5.7 | 52.0 |
| Victoria | 377.1 | 14 | 7.3 | 21.7 |
| Belgravia | 133.5 | 5 | 0.5 | 0.6 |
| Baker Street/Marylebone | 129.2 | 5 | 11.5 | 13.4 |
| Soho/Covent Garden | 117.1 | 5 | 5.1 | 5.8 |
| Mayfair | 57.1 | 2 | 12.6 | 6.6 |
| Paddington | 33.9 | 1 | 2.4 | 0.8 |
| West End: Central | 1,806.7 | 68 | 6.1 | 100.9 |
| Islington/Camden | 209.1 | 8 | 27.6 | 44.0 |
| Other | 22.3 | 1 | 11.6 | 2.3 |
| West End: Borders | 231.4 | 9 | 25.8 | 46.3 |
| | 2,038.1 | 77 | 8.1 | 147.2 |
| City Borders | | | | |
| Clerkenwell | 133.5 | 5 | 5.2 | 6.2 |
| Old Street | 130.7 | 5 | 6.1 | 7.5 |
| Holborn | 117.0 | 5 | 4.2 | 4.8 |
| Shoreditch | 102.7 | 4 | 12.7 | 11.6 |
| Southbank | 9.5 | - | 37.1 | 2.6 |
| Other | 0.3 | - | (1.0) | - |
| | 493.7 | 19 | 7.1 | 32.7 |
| Central London | 2,531.8 | 96 | 7.9 | 179.9 |
| Provincial | 114.7 | 4 | 1.5 | 1.8 |
| Investment portfolio | 2,646.5 | 100 | 7.6 | 181.7 |

¹ Underlying - properties held throughout the period ² Including acquisitions ³ Before lease incentive adjustments of £9.6m ⁴ Includes Fitzrovia, Euston and North of Oxford Street

Appendix 13 - Valuation drivers & rental value growth

Drivers of valuation movement



Rental value growth

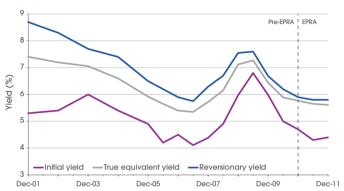
| | H1 2011 % | H2 2011 % | 2011 % | 2010 % |
|----------------------------------|----------------|----------------|----------------|------------------|
| West End City Borders | 4.2 3.4 | 1.8 3.3 | 6.1 6.8 | 6.0 5.1 |
| Central London Provincial | 4.0 6.5 | 2.2 0.4 | 6.3 7.0 | 5.8 (2.7) |
| Underlying | 4.1 | 2.1 | 6.3 | 5.4 |

¹ Six month period

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Appendix 14 - Valuation yields





EPRA initial yields

| | Net initial yield % | 'Topped-up' net initial yield % |
|----------------------------------|---------------------------|--|
| West End City Borders | 4.2 4.5 | 5.0 5.4 |
| Central London Provincial | 4.3 6.2 | 5.1 7.0 |
| EPRA portfolio | 4.4 | 5.2 |

True equivalent yields

| | Dec 2010 % | H1 movement basis points | June 2011 % | H2 movement basis points | Dec 2011 % |
|----------------------------------|------------------|--------------------------------|------------------|--------------------------------|------------------|
| West End City Borders | 5.57 6.46 | (11) (22) | 5.46 6.24 | (5) (5) | 5.41 6.19 |
| Central London Provincial | 5.75 6.51 | (13) 8 | 5.62 6.59 | (5) 4 | 5.57 6.63 |
| Portfolio | 5.77 | (12) | 5.65 | (4) | 5.61 |

| | Rental uplift £m | Rental per annum £m |
|---|------------------------|---------------------------|
| Contracted rental income, net of ground rents | | 113.1 |
| Contractual rental uplifts across the portfolio | 20.8 | |
| Vacant space - available to occupy ¹ | 1.9 | |
| Vacant space - current schemes ¹ | 12.9 | |
| Vacant space - held for schemes ¹ | 5.8 | |
| Anticipated rent review and lease renewal reversion | 5.9 | 47.3 |
| Portfolio estimated rental value | | 160.4 |

Appendix 16 - Vacant accommodation at year end



| | Floor area '000 sq ft | Rental value per annum £m | Comment |
|--|--|----------------------------------|--|
| Available to occupy Johnson Building EC1 Morelands Buildings EC1 Tea Building E1 6-7 St Cross Street EC1 Other | 15 8 6 4 28 | 0.6 0.3 0.2 0.2 0.6 | 3,600 sq ft under offer 7,100 sq ft let in 2012 All under offer All under offer |
| Current schemes 1 Page Street SW1 Buckley Building EC1 4 & 10 Pentonville Road N1 Other | 127 85 55 99 | 1.9 | Building pre-let to Burberry at £5.3m pa |
| Held for schemes ¹ 132-142 Hampstead Road NW1 Riverwalk House SW1 Other | 366 214 ² 75 43 332 | 12.9 2.5 2.5 0.8 5.8 | Reviewing refurbishment options Proposed 148,000 sq ft residential scheme |
| Total | 759 | 20.6 | |

Rental value of existing building(s) until the property becomes a current scheme 2Total building area 230,000 sq ft, 16,000 sq ft let short-term as at 31 December 2011

Appendix 17 - Portfolio summary

| | Valuation £m | Net contracted rental income £m pa | Average rental income £ psf | Vacant space rental value £m pa | Rent review/ lease renewal reversion £m pa | Total reversion £m pa | Estimated rental value £m pa |
|----------------------|-----------------|---|-----------------------------|---------------------------------------|---|-----------------------------|------------------------------|
| West End | | | | | | | |
| Central | 1,806.7 | 77.5 | 30.51 | 13.3 | 13.0 | 26.3 | 103.8 |
| Borders | 231.4 | 4.8 | 9.72 | 2.0 | 9.3 | 11.3 | 16.1 |
| | 2,038.1 | 82.3 | 27.14 | 15.3 | 22.3 | 37.6 | 119.9 |
| City | · | | | | | | |
| Borders | 493.7 | 25.2 | 21.44 | 5.3 | 3.8 | 9.1 | 34.3 |
| Central London | 2,531.8 | 107.5 | 25.55 | 20.6 | 26.1 | 46.7 | 154.2 |
| Provincial | 114.7 | 5.6 | 13.92 | - | 0.6 | 0.6 | 6.2 |
| Investment portfolio | 2,646.5 | 113.1 | 24.55 | 20.6 | 26.7 | 47.3 | 160.4 |

West End

Central: Fitzrovia, North of Oxford Street, Euston, Victoria, Belgravia, Baker Street/Marylebone, Soho, Covent Garden, Mayfair, Paddington Borders: Islington, Camden, Ladbroke Grove

City

Borders: Clerkenwell, Old Street, Holborn, Shoreditch, Southbank

Provincial

Scotland

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Appendix 18 - Portfolio statistics by village

| | Valuation £m | Weighting % | Floor area sq ft '000 | Vacant floor area sq ft '000 | Net contracted rental income £m pa | Average rental income £ psf | Vacant space rental value £m pa | Rent review/ lease renewal reversion £m pa | Total reversion £m pa | Estimated rental value £m pa |
|--------------------------------|-----------------|-------------|-----------------------------|---------------------------------------|---|--------------------------------------|--|---|-----------------------|------------------------------|
| West End: Central Fitzrovia 1 | 958.8 | 36 | 1,721 | 279 | 44.5 | 31.06 | 4.4 | 7.2 | 11.6 | 56,1 |
| Victoria | 377.1 | 14 | 611 | 208 | 12.5 | 31.01 | 7.9 | 2.2 | 10.1 | 22.6 |
| Belgravia | 133.5 | 5 | 168 | - | 6.1 | 37.16 | 0.1 | 1.3 | 1.4 | 7.5 |
| Baker Street/Marylebone | 129.2 | 5 | 214 | 5 | 6.1 | 29.22 | 0.3 | 1.0 | 1.3 | 7.4 |
| Soho/Covent Garden | 117.1 | 5 | 228 | - | 5.5 | 24.16 | - | (0.1) | (0.1) | 5.4 |
| Mayfair | 57.1 | 2 | 42 | - | 1.8 | 43.822 | - | 1.2 | 1.2 | 3.0 |
| Paddington | 33.9 | 1 | 85 | 17 | 1.0 | 16.43 | 0.6 | 0.2 | 0.8 | 1.8 |
| | 1,806.7 | 68 | 3,069 | 509 | 77.5 | 30.51 | 13.3 | 13.0 | 26.3 | 103.8 |
| West End: Borders | | | 400 | | | | | | 10.0 | |
| Islington/Camden | 209.1 | 8 | 488 | 75 | 3.6 | 8.80 | 2.0 | 8.8 | 10.8 | 14.4 |
| Other | 22.3 | ı | 82 | - | 1.2 | 14.36 | - | 0.5 | 0.5 | 1.7 |
| | 231.4 | 9 | 570 | 75 | 4.8 | 9.72 | 2.0 | 9.3 | 11.3 | 16.1 |
| West End | 2,038.1 | 77 | 3,639 | 584 | 82.3 | 27.14 | 15.3 | 22.3 | 37.6 | 119.9 |
| City: Borders | | | | | | | | | | |
| Clerkenwell | 133.5 | 5 | 388 | 118 | 6.3 | 23.86 | 3.8 | - | 3.8 | 10.1 |
| Old Street | 130.7 | 5 | 391 | 6 | 8.1 | 21.22 | 0.1 | 0.9 | 1.0 | 9.1 |
| Holborn | 117.0 | 5 | 251 | 39 | 5.4 | 25.32 | 1.2 | 1.3 | 2.5 | 7.9 |
| Shoreditch | 102.7 | 4 | 287 | 7 | 5.1 | 18.25 | 0.2 | 1.5 | 1.7 | 6.8 |
| Southbank | 9.5 | - | 39 | - | 0.3 | 8.43 | - | 0.1 | 0.1 | 0.4 |
| Other | 0.3 | - | 2 | 2 | - | | - | - | - | - |
| City Borders | 493.7 | 19 | 1,358 | 172 | 25.2 | 21.44 | 5.3 | 3.8 | 9.1 | 34.3 |
| Central London | 2,531.8 | 96 | 4,997 | 756 | 107.5 | 25.55 | 20.6 | 26.1 | 46.7 | 154.2 |
| Provincial | 114.7 | 4 | 400 | 3 | 5.6 | 13.92 | - | 0.6 | 0.6 | 6.2 |
| Investment portfolio | 2,646.5 | 100 | 5,397 | 759 | 113.1 | 24.55 | 20.6 | 26.7 | 47.3 | 160.4 |

¹ Includes Fitzrovia, Euston and North of Oxford Street 2 If owner occupied area (part Savile Row W1) is excluded the average rental income is \$62.49 psf

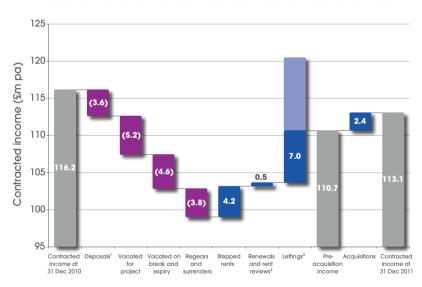
Appendix 19 - Annualised contracted rental income



▶ Annualised contracted rental income at 31 December 2011

- ▶ Includes:
 - Annualised rents under leases
- ► Fxcludes:
 - Rental movements on outstanding rent reviews and lease renewals
 - ► Future contracted rental uplifts
 - ► Future rent review increases where there is a contracted minimum level

Reconciliation of net contracted income Dec 10 to Dec 11



¹ Includes £0.4m pa at Harp House which was income producing at the start of 2011

²Total lease renewal and rent review uplift was \$0.9m pa, however as some tenants are paying stepped rents, only the initial contracted income of \$0.5m pa is recognised at 31 December 2011

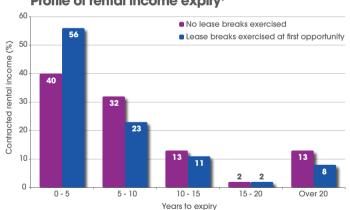
³ Total lettings were £16.7m pa, however as some tenants are in rent free periods or are paying stepped rents, only the initial contracted income of £7.0m pa is recognised at 31 December 2011

Appendix 20 - Lease expiry profile and lease length

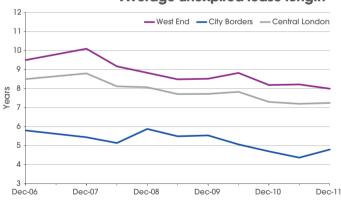
Expiries and breaks as percentage of portfolio income¹

| | West End | City Borders | 2012 | 2013 | 2014 | 2015 | 2016 | Total |
|----------------|-------------|-----------------|------|------|------|------|------|-------|
| Expiries | 3 | 1 | 4 | 9 | 4 | 4 | 6 | 27 |
| Single breaks | 3 | - | 3 | 4 | 8 | 2 | 3 | 20 |
| Rolling breaks | 3 | 2 | 5 | 1 | 1 | - | - | 7 |
| Holding over | 2 | - | 2 | - | - | - | - | 2 |
| | 11 | 3 | 14 | 14 | 13 | 6 | 9 | 56 |

Profile of rental income expiry¹



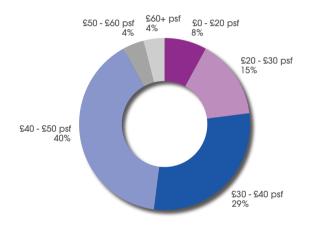
Average unexpired lease length²



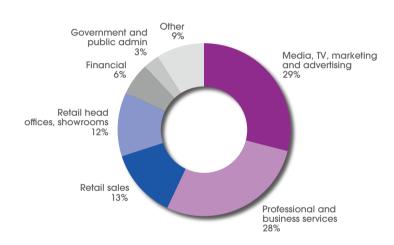
¹ Based upon annualised contracted rental income ² Lease length weighted by rental income and assuming tenants break at first opportunity

Appendix 21 - Rent banding and tenant profile

Central London 'topped-up' office rent banding¹



Profile of tenants' business sector²



Appendix 22 - Projects summary 2012 to 2013

| | Current net income £m pa | Pre scheme area '000 sq ft | Proposed area '000 sq ff | 2012 capex ¹ £m | 2013 capex ¹ £m | 2014+ capex ^{1,2} £m | Total capex ¹ £m | Delivery date | ERV £ psf |
|---------------------------------|-----------------------------------|-------------------------------------|--------------------------------|----------------------------------|----------------------------------|-------------------------------------|-----------------------------------|------------------|--------------|
| On site at December 2011 | | | | | | | | | |
| 1 Page Street SW1 | - | 118 | 127 | 14.9 | 14.3 | 0.6 | 29.8 | Q2 2013 | 45-50 |
| Buckley Building EC1 | 2.5 | 75 | 85 | 12.0 | 0.5 | 0.3 | 12.8 | Q4 2012 | c. 45 |
| 4 & 10 Pentonville Road N1 | - | 45 | 55 | 6.5 | 0.4 | - | 6.9 | Q3 2012 | c. 37.50 |
| Central Cross W1 - Phases 1 & 2 | 0.9 | 423 | | 5.2 | 7.3 | 0.1 | 12.6 | Q4 2013 | c. 50 |
| Morelands Buildings EC1 | 0.3 | 17 | 27 | 4.6 | 0.9 | 0.1 | 5.6 | Q4 2012 | 35-37.50 |
| | 3.7 | 297 | 338 | 43.2 | 23.4 | 1.1 | 67.7 | | |
| 2012 | | | | | | | | | |
| 40 Chancery Lane WC2 | 0.7 | 61 | 100 | 6.4 | 20.8 | 16.4 | 43.6 | Q4 2014 | c. 55 |
| Turnmill EC1 | 0.3 | 41 | 70 | 3.3 | 15.7 | 6.8 | 25.8 | Q3 2014 | c. 47.50 |
| | 1.0 | 102 | 170 | 9.7 | 36.5 | 23.2 | 69.4 | | |
| 2013 | | | | | | | | | |
| 80 Charlotte Street W1 | 4.7 | 2234 | 367 | 3.9 | 27.3 | 95.1 | 126.3 | 2015 | 55-60 |
| 96-98 Bishop's Bridge Road W2 | - | _ | 21 | 0.8 | 3.9 | 7.3 | 12.0 | 2014 | Residential |
| | 4.7 | 223 | 388 | 4.7 | 31.2 | 102.4 | 138.3 | | |
| Planning and design | | | | 9.5 | 4.0 | _ | 13.5 | | |
| Other | | | | 15.9 | 13.2 | 14.5 | 43.6 | | |
| Total | 9.4 | 622 | 896 | 83.0 | 108.3 | 141.2 | 332.5 | | |

¹ Excluding finance ² Excluding projects that commence in 2014 and beyond ³ Part redundant storage space

⁴Consists of 200,000 sq ft of existing buildings on the main island site plus 23,000 sq ft of associated buildings for part of the residential requirement

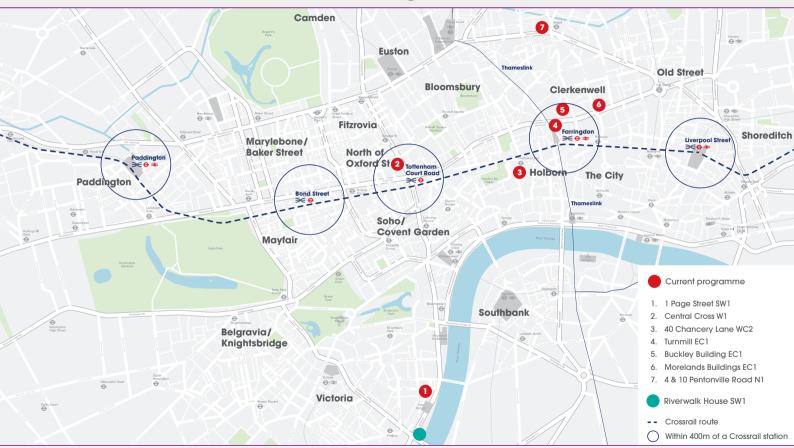
Appendix 23 - Projects summary 2014+

| | Current net income £m pa | Pre scheme area '000 sq ft | Proposed area '000 sq ff | Earliest possession | Comment |
|-----------------------------|--------------------------------|----------------------------------|--------------------------------|---------------------|---|
| 0014 amussida | эп ра | 000 54 11 | 000 39 11 | year | Commen |
| 2014 onwards | | | | | |
| City Road Estate EC1 | 0.8 | 124 | 289 | 2012 | Consented scheme - pre-let required |
| Balmoral Grove Buildings N7 | 0.2 | 49 | 163 | 2013 | Appraisal studies |
| 1-5 Grosvenor Place SW1 | 6.11 | 168 | 260 | 2014/2016 | Appraisal studies |
| 55-65 North Wharf Road W2 | 1.0 | 78 | 313 | 2014 | Consented scheme |
| Central Cross W1 - Phase 3 | 0.8 | 34 | 52 | 2014 | Appraisal studies |
| 1 Oxford Street W1 | - | - | 275 | c. 2017 | Planning application submitted |
| | 8.9 | 453 | 1,352 | | |
| | | | | | |
| Other | | | | | |
| Riverwalk House SW1 | - | 75 | 1482 | Vacant | Planning application submitted |
| 132-142 Hampstead Road NW1 | - | 230 | 265 | Vacant ³ | Scheme options under review in light of HS2 |
| Wedge House SE1 | 0.3 | 39 | 80 | 2012 | Renewing planning permission |
| 60 Commercial Road E1 | 0.5 | 30 | 122 | 2012 | Consented scheme |
| | 0.8 | 374 | 615 | | |

¹ Prior to disposal gross income of £6.2m pa and net income of £6.1m pa ² In addition, there is proposed affordable housing of 27,000 sq ft at Vauxhall Bridge Road SW1 ³16,000 sq ft was let short-term as at 31 December 2011

Appendix 24 - Current project programme map

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Appendix 25 - Management structure - executive team

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John Burns Chief Executive

Damian Wisniewski Finance Director

Simon Silver Property Director

Nigel George Property Director

Paul Williams Property Director

David Silverman Property Director

Tim Kite Company Secretary

Richard Baldwin Head of Development

Louise Rich Head of Investor Relations

Asim Rizwani Head of Property Management

Simon Taylor Head of Asset Management

Celine Thompson Head of Leasing

David Westgate Head of Tax

Gary Preston Group Financial Controller

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