# DERWENT LONDON

Annual Results 2021

4

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## INTRODUCTION AND GUIDANCE

### **Confidence building**

- London office market recovered as year progressed
  - Strong second half; momentum maintained in 2022
- Positive employment and economic outlook
- Occupiers want more from their space
- Markets continue to polarise

### ESG embedded through business

- Clear EPC strategy
- 'Long-life, loose-fit, low carbon' approach
- Inaugural Stakeholder Day

### Derwent London well positioned

- Total return 5.8% with NTA +3.9% to 3,959p
- EPRA EPS 108.79p (+9.7%)
- DPS 76.50p (+2.8%)
- LTV 20.8%

### Portfolio repositioning

• A busy year of pipeline restocking and portfolio reshaping

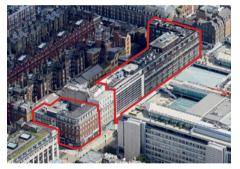
### PORTFOLIO GUIDANCE





## **RESTOCKING THE PIPELINE**

- Most active year for acquisitions for many years
- Expanding longer-term pipeline
- Extending development returns
- Adding future 'super-sites'
  - Potential to deliver 1.1m+ sq ft (DL share)



### Baker Street W1 JV

- Further investment in exciting area
- Block date coincides with PC at 19-35 Baker Street
- Proposed c.240,000 sq ft (at 100%)
- 50:50 joint venture



### 230 Blackfriars Road SE1<sup>1</sup>

- Creation of new village in Southbank
- Strong rental growth potential
- Proposed 200,000+ sq ft



### The Moorfields Estate EC1<sup>2</sup>

- Increasing Tech Belt exposure
- Substantial site in area with broad occupier appeal
- Proposed 750,000+ sq ft

<sup>1</sup> Exchanged in 2021 and completed in 2022 <sup>2</sup> Derwent London selected as preferred bidder in Dec 2021

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## **RESHAPING THE PORTFOLIO**

- Delivering our strategy
  - Retain tier one properties for longer
  - Dispose of assets with lower forward return prospects
  - Quality of core income has risen
- Maintain balance of 'Core income' to 'Opportunities'
- We expect stronger rental growth for these buildings over the short and medium-term

### Examples of tier one properties



Brunel Building W2



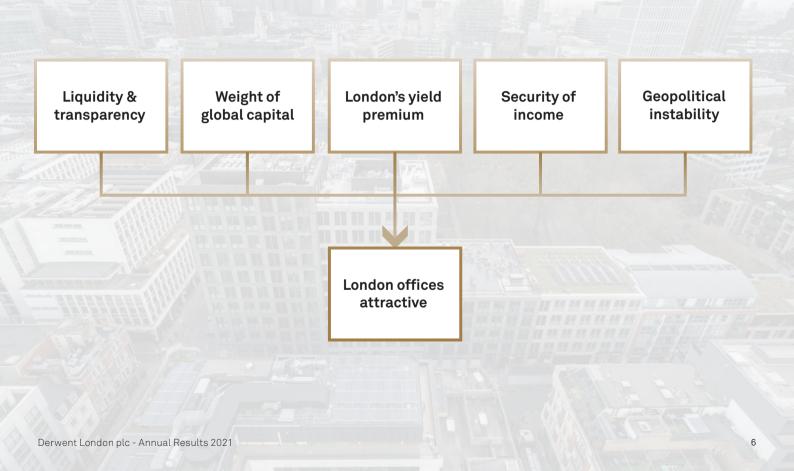
80 Charlotte Street W1

Tea Building E1

## CHANGING WORKPLACE - KEY MARKET DRIVERS



## INVESTMENT - LONDON'S GLOBAL APPEAL



## **RESPONSIBLE BUSINESS**

### Environmental

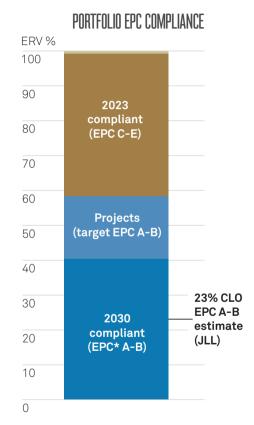
- £650m 'green' debt facilities
- External consultant report on EPC upgrade capex
  - Expected capex c.£97m, prior to service charge recovery
- Active with stakeholders and industry in journey to COP26
- Net zero carbon occupier survey
  - 45% of our occupiers happy to explore green lease clauses

### Social

- National Equality Standard (NES) accreditation top 5%
- £725k community and sponsorship donations for 2021
- 90.5% employee satisfaction

### Governance

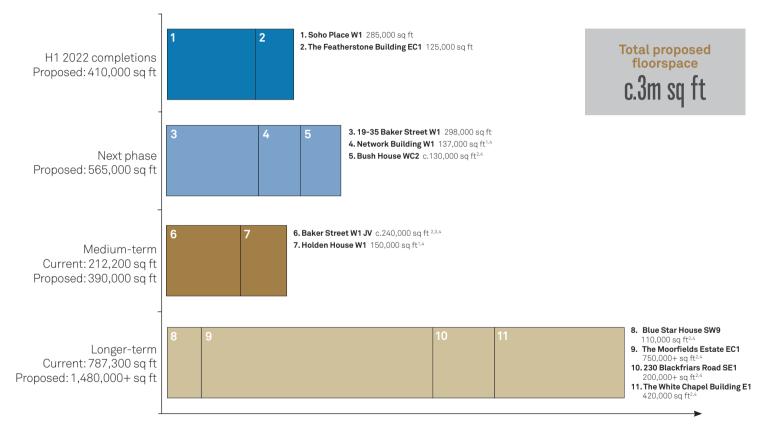
- Deloitte provide independent assurance, including:
  - Green Finance Framework
  - Health & Safety reporting
  - All Scope 1, 2 and 3 GHG emissions data



\* Includes Scottish and Exempt properties



## **DEVELOPMENT PIPELINE**



<sup>1</sup> Planning permission granted <sup>2</sup> Subject to planning <sup>3</sup> 100% share <sup>4</sup> Proposed floorspace

## H1 2022 COMPLETIONS



### Soho Place W1

- 285,000 sq ft mixed-use scheme
- 100% of offices pre-let or pre-sold
- 36,000 sq ft retail available with ERV of £3.1m
  - Space to be launched Q2 2022





### The Featherstone Building EC1

- 125,000 sq ft office scheme
- Speculative development ERV £8.6m/£72.50 psf
- Multi-let strategy with interest from a number of occupiers for space across the building

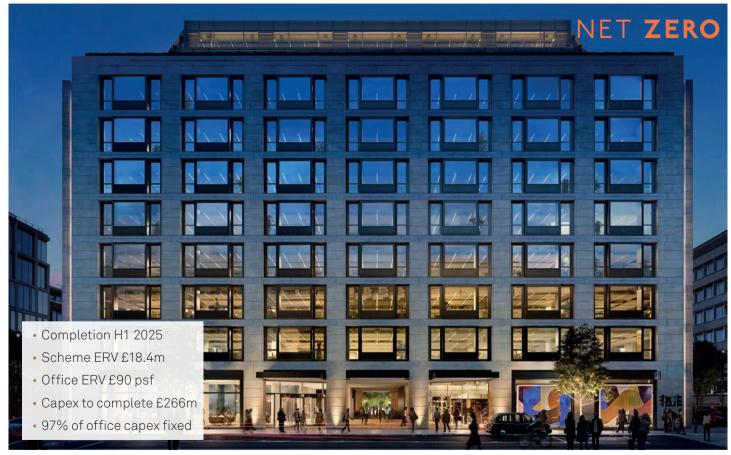
### Francis House SW1

- 38,200 sq ft office refurbishment
- EPC expected to improve from 'C' to 'B'
- 100% pre-let to Edelman in Q4 2021
  - Substantial premium to ERV

## THE FEATHERSTONE BUILDING EC1 - HIGH QUALITY TECH BELT SPACE

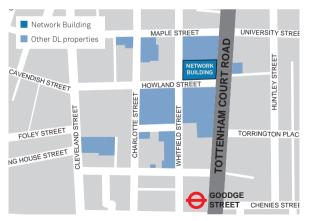


## <u>19–35 BAKER STREET W1 – OUR NEWEST MAJOR DEVELOPMENT</u>

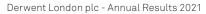


## NETWORK BUILDING W1 - PLANNING SUCCESS IN H2 2021

- Dual planning consent secured<sup>1</sup>
  - Offices (137,000 sq ft)
  - Life Sciences (112,000 sq ft)
- Up to 96% uplift in existing floorspace
- Planned commencement in H2 2022 with completion in 2025
- Early occupier interest in both options

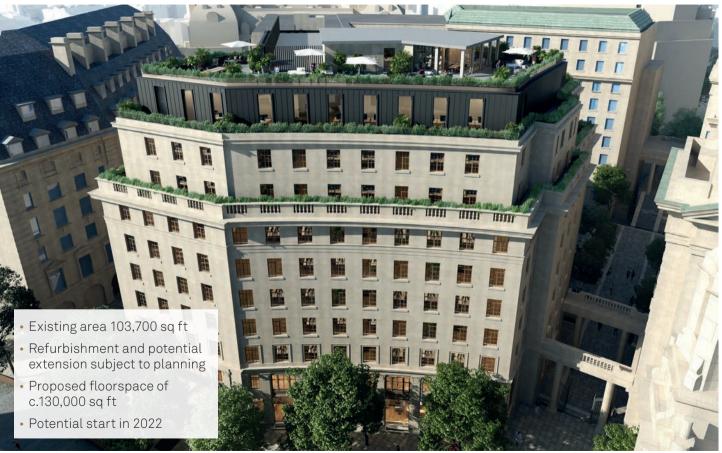


<sup>1</sup> Resolution to grant planning consent





## **BUSH HOUSE WC2**



## FUTURE PROJECTS

### **SUPER-SITES**

### **Baker Street W1 JV**



- Existing 122,200 sq ft
- Proposed c.240,000 sq ft
- Timing: medium-term

### OTHER PROJECTS



### Blue Star House SW9

- Existing 54,000 sq ft
- Proposed 110,000 sq ftTiming: longer-term
- Under appraisal

### 230 Blackfriars Road SE1



- Existing 60,300 sq ft
- Proposed 200,000+ sq ft
- Timing: longer-term

### The Moorfields Estate EC1



- Preferred bidder status
- Existing c.400,000 sq ft
- Proposed 750,000+ sq ft
- Timing: longer-term

### Holden House W1

• Existing 90,000 sq ft

- Proposed 150,000 sq ft
- Timing: medium-term
- Consented



#### The White Chapel Building E1

- Existing 273,000 sq ft
- Proposed c.420,000 sq ft
- Timing: longer-term
- Future appraisal

• Smaller scale refurbishments and EPC upgrade capex

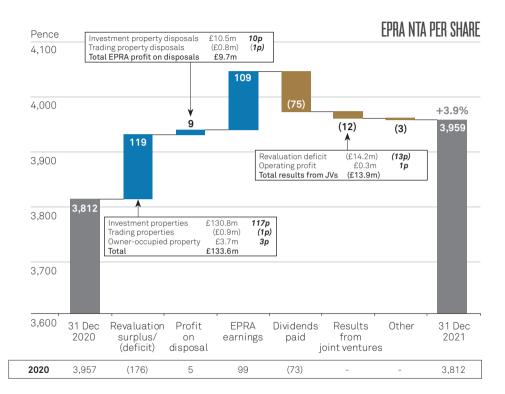
# **RESULTS AND FINANCIAL REVIEW**

## DAMIAN WISNIEWSKI

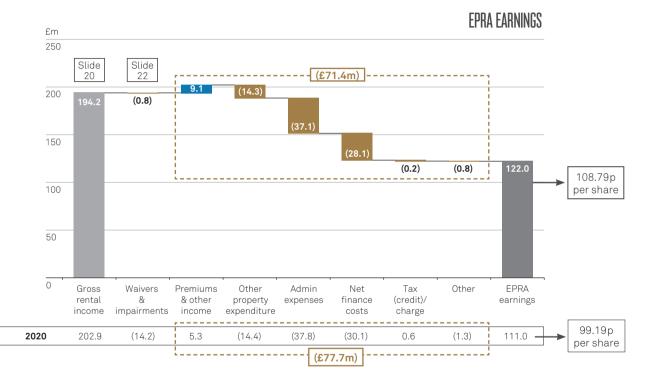


EPRA NTA per share <sup>1,2</sup>	EPRA earnings per share <sup>2</sup>	Cash and undrawn facilities
3,959p	108.79p	E608m
2020: 3,812p	2020: 99.19p	Jun 2021:£527m
+3.9%	+9.7%	Dec 2020:£476m
<b>Gross rental income</b>	<b>Net rental income</b>	Interest cover ratio (ICR) <sup>3</sup>
<b>£194.2m</b>	<b>£178.2m</b>	464%
2020: £202.9m	2020: £174.3m	Jun 2021: 477%
<b>-4.3%</b>	<b>+2.2%</b>	Dec 2020: 446%
<b>Total return</b>	Final dividend per share <sup>4</sup>	Loan-to-value (LTV) ratio <sup>3</sup>
<b>5.8%</b>	<b>53.50p</b>	20.8%
Jun 2021: 2.7%	2020: 52.45p	Jun 2021: 17.3%
Dec 2020: -1.8%	<b>+2.0%</b>	Dec 2020: 18.4%

<sup>1</sup> EPRA Net Tangible Assets per share on a diluted basis <sup>2</sup> Reconciliation to IFRS figures in Appendices 3 and 6 <sup>3</sup> Includes share of joint ventures <sup>4</sup> 2021 dividend subject to approval



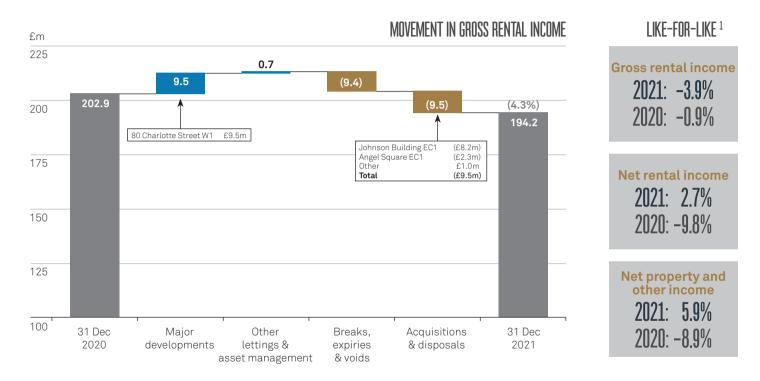
- Revaluation surplus recent developments Brunel Building W2, 80 Charlotte Street W1, The Featherstone Building EC1 and Soho Place W1, contributed 95p per share, remaining portfolio up 24p per share
- Revaluation surplus including share of joint ventures is £119.4m



• Premiums and other income of £9.1m includes £3.6m (2020: £0.9m) of net surrender premiums, and £2.0m (2020: £0.9m) rights of light income

<sup>1</sup> An explanation of EPRA adjustments is provided in Appendix 6

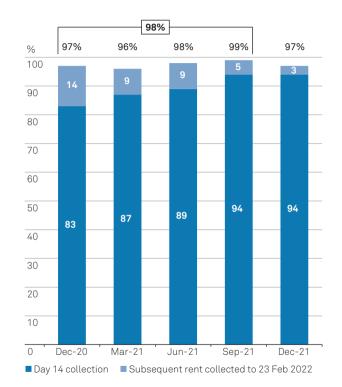
## **RENTAL INCOME**



• Net rental income up 2.2% from £174.3m to £178.2m, or 2.7% on a like-for-like basis

## **RENT COLLECTION**

- 98% of the Group's 2021 rental income (i.e. Dec 2020 to Sep 2021 quarter days) collected to date
- 97% of Dec 2021 quarter day rents collected (i.e. quarter ending Mar 2022) for the Group, plus 1% due later in the quarter
- 98% of office rents for Dec 2021 quarter day rents collected and 83% for retail/hospitality
- £0.6m of rent deposits drawn with £17.6m remaining
- Including share of joint venture, overall rent collected was also 97% for Dec 2021 quarter day



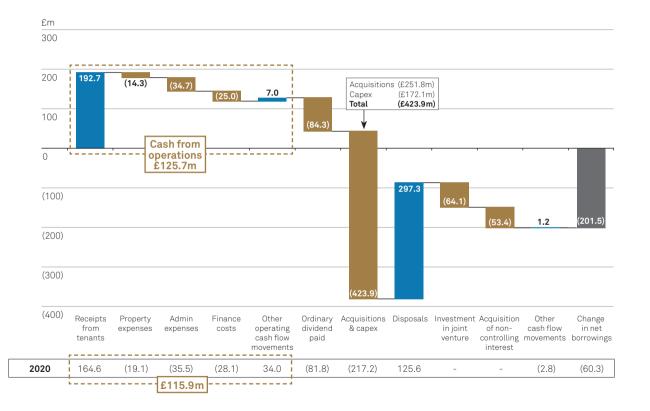
## **IMPACT OF WAIVERS AND IMPAIRMENTS**

- Trade receivables down to £6.9m from £27.5m in 2020 as deferred rents received during 2021
- Waivers and impairments were £0.8m against £14.2m in 2020
- £2.4m of amounts provided for in 2020 have been reversed

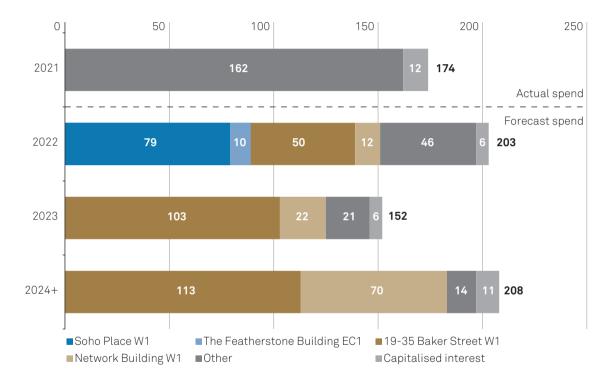
	2021 £m	2020 £m	Variance £m
Gross rental income	194.2	202.9	(8.7)
Property costs	(15.2)	(14.4)	(0.8)
Net rental income before waivers and impairments	179.0	188.5	(9.5)
Service charge waiver	-	(4.1)	4.1
Service charge provision	(0.1)	(0.3)	0.2
Write-off of receivables	(0.6)	(1.2)	0.6
Impairment of trade receivables	(0.5)	(2.9)	2.4
Impairment of lease incentive receivables	0.4	(5.7)	6.1
Waivers and impairments	(0.8)	(14.2)	13.4
Net rental income	178.2	174.3	3.9

### EPRA COST RATIOS

	2021	2020	2019	2018	2017
Including direct vacancy cost (%)	24.3	30.5	23.9	23.3	20.8
Excluding direct vacancy cost (%)	21.1	26.0	22.5	20.8	19.3



## COMMITTED CAPITAL EXPENDITURE



- 19-35 Baker Street W1 commenced on site with capital expenditure to complete of £266m
- Network Building W1 due to commence on site H2 2022 with capital expenditure of £104m

### **Report's coverage**

- Detailed cost report commissioned with consultants in 2021
- Almost 60% of our portfolio already EPC 'B' compliant including projects on site
- Report focused on remaining 38 properties over 2.2m sq ft
- Cost analysis is inclusive of fees



6-8 Greencoat Place SW1 - upgraded from EPC E to EPC B in 2020

### Key findings

- In line with previous guidance of £5-10m pa
- No 'stranded assets'
- Large variation in costs between buildings, average of c.£50 psf

	£m	Comments
Cost to upgrade to EPC 'B'	91.6	
Acquisitions	5.8	250 Euston Road NW1 171-174 Tottenham Court Road W1 Baker Street W1 JV
Total	97.4	

- Some short-term costs already in valuation and existing plans
- Some costs may be recovered through service charges
- Net impact to be refined during 2022

## **IMPACT OF MAJOR PROJECTS, ACQUISITIONS AND DISPOSALS**

- Assumes no further lettings other than those already contracted
- Shows impact of estimated remaining capital expenditure on both on-site and committed projects

		IMPACT OF A	IMPACT OF ACQUISITIONS, DISPOSALS, ON-SITE PROJECTS AND NETWORK BUILDING					
	Dec 2021	Acquisition of 230 Blackfriars Road	Disposal of New River Yard	Capex and site acquisition cost <sup>1</sup>	Other disposals²	Contracted income	Void costs <sup>3</sup>	Proforma
Gross rental income	£194m	£2m	(£3m)	-	-	£18m	-	£211m
Net property income (adjusted)	£179m	£2m	(£2m)	-	-	£17m	(£12m)	£184m
Interest cost	£39m	£1m4	(£1m)4	£8m <sup>4</sup>	(£1m)4	-	-	£46m
Net interest cover ratio	464%							400%
Portfolio fair value	£5,696m	£55m	(£66m)	£469m	(£57m)	-	-	£6,097m
Drawn debt net of cash	£1,186m	£58m	(£66m)	£469m	(£57m)	-	-	£1,590m
Loan-to-value ratio	20.8%							26.1%

<sup>1</sup> See Appendix 42 for capex. Includes remaining Soho Place W1 site acquisition cost and profit share payments in relation to Soho Place W1 and 19-35 Baker Street W1 <sup>2</sup> After disposal costs. Includes 2 & 4 Soho Place W1 and 19-35 Baker Street W1 retail <sup>3</sup> Void costs upon completion of project <sup>4</sup> Assuming a marginal interest rate of 1.75%

## **ACTIVE YEAR OF REFINANCING**

### Green bond issuance

- £350m green bond issued, on a 10-year term maturing in 2031
- Fixed coupon of 1.875%
- Proceeds to be used to fund qualifying 'green' expenditure in accordance with the Green Finance Framework
- Total green facilities now £650m, including £300m 'green' tranche within £450m revolving credit facility
- Green Finance Framework updated and externally assured

### **Revolving Credit Facilities (RCF)**

• Both £450m RCF and £100m RCF extended by one year to 2026





Unutilised facilities and cash 6608m ↑£132m 2020:£476m

Maturity of borrowings 7.2 years 10.4 years

2020: 6.8 years

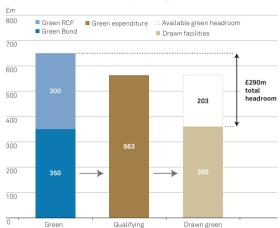
## **GREEN EXPENDITURE**

### Eligible green projects (EGP)

- 1.80 Charlotte Street W1 (completed Jun 2020)
- 2. Soho Place W1
- 3. The Featherstone Building EC1
- 4. 19-35 Baker Street W1

### At 31 December 2021

- 2021 qualifying green expenditure £116.6m
- Cumulative qualifying green expenditure £562.8m
- Drawn green borrowings £360.0m



expenditure

borrowings

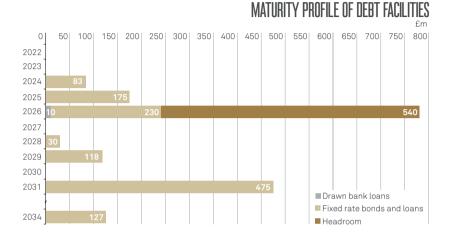
facilities

### GREEN BORROWINGS AND QUALIFYING EXPENDITURE



## **DEBT SUMMARY**

	Dec 2021	Dec 2020
Drawn facilities	£1,248m	£1,041m
Unutilised facilities	£540m	£425m
Total facilities	£1,788m	£1,466m
Unutilised facilities and cash	£608m	£476m
Uncharged properties	£4,769m	£4,329m
Average spot interest rate (cash basis)	3.14%	3.34%
Average spot interest rate (IFRS basis)	3.27%	3.48%
Marginal interest rate	0.73%	0.73%
Average maturity of facilities	6.5 years	6.2 years
Average maturity of borrowings	7.2 years	6.8 years



Loan-to-value (LTV) ratio<sup>1</sup> 20.8% 2020:18.4%

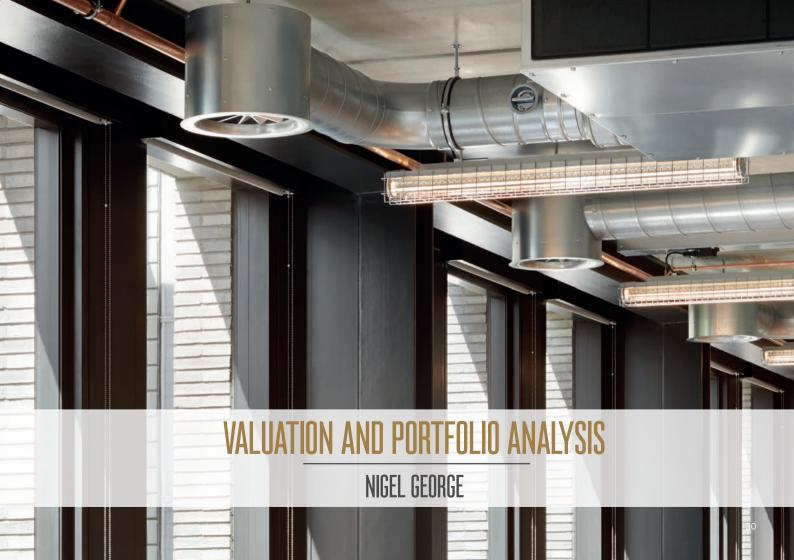




### Percentage fixed rate **99**% 2020:85%

<sup>1</sup> Includes share of joint ventures

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## VALUATION

### Investment portfolio valued at £5.7bn

- Underlying valuation 3.5% (2020: -3.0%)
  - West End 3.9% (2020: -3.3%)
  - City Borders 2.5% (2020: -2.1%)
- MSCI Central London Offices<sup>1</sup> 2.5%

### Three on-site developments

- Valued at £0.6bn, uplift of 9.2%
  - Soho Place W1 (87% pre-let) 8.8%
  - The Featherstone Building EC1 19.9%
  - 19-35 Baker Street W1 0.1%
- Excluding on-site developments, portfolio up 2.9%

### Valuation themes

• Impact of inputs

	ERV	Yields	Values
Offices - high quality	$\leftrightarrow$	$\downarrow$	$\uparrow$
Offices - other	$\checkmark$	$\uparrow$	$\downarrow$
Retail and hospitality <sup>2</sup>	$\downarrow$	$\uparrow$	$\downarrow$

- Quality driving performance
  - On-site and recent developments
  - Tenant covenants and lease lengths
- Retail and hospitality sectors now levelling out
- Greater attention on obsolescence, including EPC ratings<sup>3</sup>

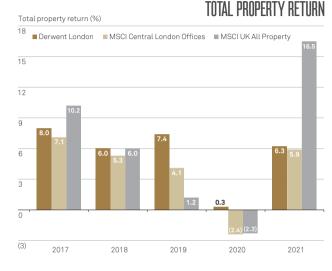
	Portfolio valuation £m	Joint venture valuation £m	Total £m	H1 2021 valuation movement %	H2 2021 valuation movement %	Full year valuation movement %
West End	3,642.8	-	3,642.8	1.4	2.5	3.9
City Borders <sup>4</sup>	1,698.7	-	1,698.7	0.7	1.8	2.5
Central London	5,341.5	-	5,341.5	1.2	2.3	3.4
Provincial	83.0	-	83.0	7.5	2.3	9.9
Underlying	5,424.5	-	5,424.5	1.2	2.3	3.5
Acquisitions	222.2	50.0	272.2	2.8	(10.2)	(10.0)
Investment portfolio	5,646.7	50.0	5,696.7	1.3	1.6	2.8

<sup>1</sup>Quarterly index <sup>2</sup>8% of portfolio by income <sup>3</sup> Appendices 24 and 25 <sup>4</sup> Principally properties in the Tech Belt - Appendix 45

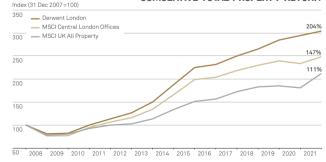
## PROPERTY RETURN

### 2021 total property returns

- Derwent London
   6.3%
- MSCI Central London Offices<sup>1</sup> 5.9%
- MSCI UK All Property<sup>1</sup>
   16.5%
- Outperformance due to:
  - Development surpluses
  - Yield shift high quality properties
  - Rent-frees reducing from recent developments
    - 80 Charlotte Street W1
    - Brunel Building W2
  - New lettings
    - 6-8 Greencoat Place SW1
    - Francis House SW1
  - Limited retail exposure



### CUMULATIVE TOTAL PROPERTY RETURN



<sup>1</sup> Quarterly Index

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## **RENTAL VALUE AND YIELDS**

### **Rental values**

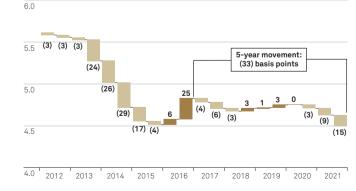
- Rental values declined 0.2% in 2021
  - Offices: 92% of portfolio<sup>1</sup> 0.2%
  - Retail: 8% of portfolio<sup>1</sup> -5.8%
- Average office passing rent low at £44.18 psf<sup>2</sup> (Dec 2020: £42.30 psf)
  - Average 'topped-up' office rent £59.69 psf<sup>2</sup> (Dec 2020: £57.71 psf)



### **EPRA** yields

	Dec 2020 %	Dec 2021 %	Change bps
Net initial yield	3.7	3.3	(40)
'Topped-up' net initial yield	4.8	4.4	(40)
True equivalent yield	4.74	4.50	(24)
Net reversionary yield	5.0	4.9	(10)

### TRUE EQUIVALENT YIELD MOVEMENT



True equivalent yield (%)

<sup>1</sup> By income <sup>2</sup> Occupied office area

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• Appendices 14 to 16 and 26 to 28 33

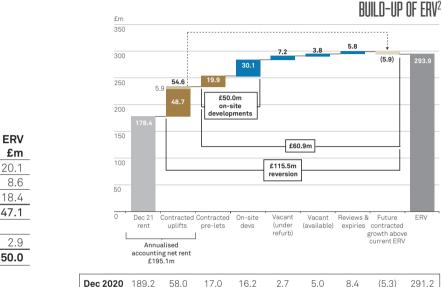
### RENTAL VALUE GROWTH

## **BUILD-UP OF PORTFOLIO ERV**

- Portfolio reversion of £115.5m<sup>1</sup>
  - £54.6m or 47% contracted, including
    - 80 Charlotte Street W1 £12.8m
    - Brunel Building W2 £6.5m
  - £60.9m of further reversion
    - £19.9m of pre-lets on schemes

Developments	Let £m	Vacant £m	ERV £m
Soho Place W1	17.0	3.1	20.1
The Featherstone Building EC1	-	8.6	8.6
19-35 Baker Street W1	-	18.4	18.4
	17.0	30.1	47.1
Refurbishments			
Francis House SW1	2.9	-	2.9
Total	19.9	30.1	50.0

- £41.1m from vacant and projects
  - Under development/refurbishment £37.3m
  - Available £3.8m
- -£0.1m from lease reversions
  - Anticipated rent reviews and expiries £5.8m
  - Future contracted growth above ERV -£5.9m<sup>3</sup>



 Dec 2020
 189.2
 58.0
 17.0
 16.2
 2.7
 5.0
 8.4
 (5.3)
 291.2

 Change
 (10.8)
 (3.4)
 2.9
 13.9
 4.5
 (1.2)
 (2.6)
 (0.6)
 2.7

<sup>1</sup> Requires additional capex as set out in Appendix 42 <sup>2</sup> Before lease incentives <sup>3</sup> Rental indexation and minimum uplifts on review

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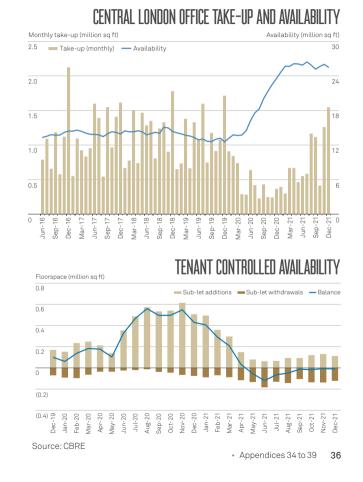
# OCCUPIER MARKET, LEASING AND ASSET MANAGEMENT

## **EMILY PRIDEAUX**



# OCCUPATIONAL MARKET OVERVIEW

- Monthly take-up strengthened as year progressed
  - Occupier sentiment improved significantly
  - Businesses now planning beyond pandemic
- Central London vacancy rate 9.3%
  - West End at 5.2%
  - City at 13.2%
- Secondhand space comprises 74% of supply
- Tenant controlled availability declining (29% of total)
- Under offers at 3.8m sq ft (+28% vs long-term average)
- Leasing potential influenced by environmental credentials
- Prime central London office rental growth +7.4% in 2021
  - West End +14.1% (-9.7% in 2020)
  - City +0.0% (-4.4% in 2020)



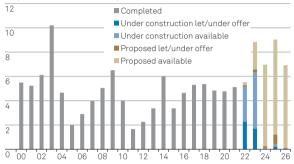
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# **CONSTRAINED DEVELOPMENT PIPELINE AND RISING DEMAND**

- 11.6m sq ft under construction for completion by 2024
  - 34% or 4.0m sq ft pre-let, 7.6m sq ft of speculative
  - Ongoing deferral of potential schemes
- Significant supply gap vs polarised occupier demand
- Active demand 8.3m sq ft (2020: 7.4m sq ft) JLL
  - Range of requirements by industry
  - Occupiers prioritising quality over location

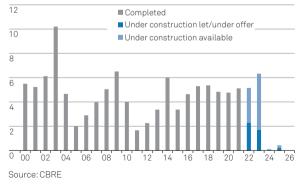


### **CENTRAL LONDON DEVELOPMENT PIPELINE – POTENTIAL** Proposed floor area (million sq ft)



## CENTRAL LONDON DEVELOPMENT PIPELINE - COMMITTED

Committed floor area (million sq ft)



## OCCUPIER MARKET THEMES - A FLIGHT TO QUALITY



# **DIGITAL STRATEGY AND CUSTOMER ENGAGEMENT**

## Informed digital strategy

- 3 core areas of focus
  - Reducing energy consumption
  - Improving operational efficiencies
  - Providing best in class





### Community and enhanced amenity

- 'Furnished & Flexible' space
- Events
- Offers
- Meeting rooms
- Communal workspace
- Pocket parks and terraces

#### DL/78.W1



### Hospitality and service

- Linking occupiers into the Derwent Community
- Strong relationships with our customers and a personal and solution-based approach
- Hospitality-led
  - HQ, front of house & building teams
  - Dedicated portfolio-wide Customer Experience teams

"Derwent London Property Management has been instrumental in helping us navigate our way through the difficulties of the pandemic, our continuous dialogue has proved a vital conduit in discussing elements of concern and identifying mutually satisfactory solutions, whilst keeping both parties fully up to speed with the ever changing and unpredictable requirements of COVID" make

## NET ZERO CARBON

- Closing the gap between ambition and action on sustainability and the NZC agenda
- Collective responsibility: A partnership approach between us, our customers and wider stakeholders

### NZC occupier survey

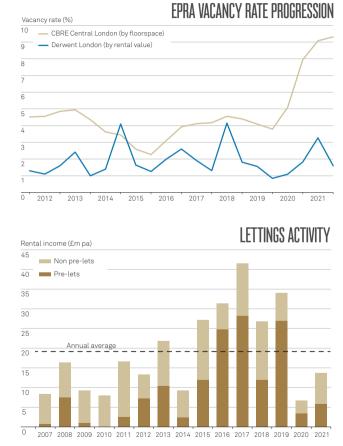
"Looking forward to **collaborating on a more strategic approach**. It is good to know that this is important to Derwent London too"





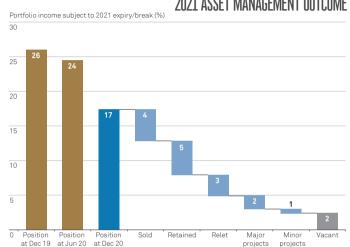
# DERWENT LONDON'S LEASING ACTIVITY & VACANCY

- EPRA vacancy rate of 1.6% (Dec 2020: 1.8%)
  - H1 2022 scheme completions will impact vacancy rate
- £13.7m of new lettings
  - +3.6% against Dec 2020 ERV with offices +4.8%
  - H1: £3.9m; H2: £9.8m
  - 43% of transactions were pre-lets
- Average office deal size 7k sq ft with three deals above 30k sq ft
  - Depop at 20 Farringdon Road EC1 (Q2)
  - Fora at 6-8 Greencoat Place SW1 (Q3)
  - Edelman at Francis House SW1 (Q4)



## ASSET MANAGEMENT ACTIVITY

- Key focus was dealing with 2021 lease breaks/expiries
- At Dec 2020 17% of income had a 2021 break/expiry
- Pre-emptively dealing with 2022 breaks/expiries
  - Activity to date already reduced income at risk from 13% to 9%
- Shift in occupier sentiment from short-term regears to longer-term solutions
- Portfolio 'topped-up' WAULT 7.8 years (Dec 2020: 7.9 years)



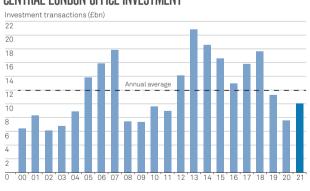
## 2021 ASSET MANAGEMENT OUTCOME



# INVESTMENT MARKET OVERVIEW

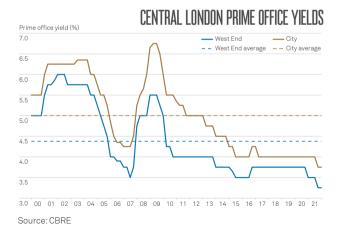
- £10.0bn of central London office investment transactions in 2021
  - 33% higher than 2020 but 16% below average
  - 61% by value in H2 with 36% in Q4
  - 65% of activity from overseas investors
- £4.7bn under offer at year end
- CBRE expect c.£14bn investment in 2022

- Prime yields contracted 25bps in 2021
  - West End: 3.25%
  - City: 3.75%
- Prime yields tightened in many key European cities
- London offices remain good value with £40bn looking to invest against supply of £3.7bn at year end



Source: CBRE

## CENTRAL LONDON OFFICE INVESTMENT

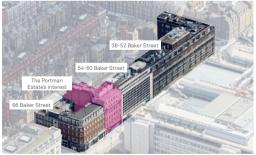


#### Derwent London plc - Annual Results 2021

5.4	Area	Total after costs	Net yield	Net rental income	Net rental income
Date	sqft	£m	%	£m pa	£ psf
Q2	41,600	23.7	6.9	1.6	40.00
Q3	103,700	14.5	-	-	-
Q3	165,900	190.3	2.5	4.7	28.30
Q3	16,200	24.3	2.6	0.6	57.50
Q4	61,100	64.0 <sup>3</sup>	4.0	2.6	42.50
	388,500	316.8	-	9.5	-
Q4	-	100.7	-	-	-
	388,500	417.5	-	9.5	-
Q1	60,300	58.3	3.5	2.1	41.00
	Q3 Q3 Q3 Q4 Q4	Date         sq ft           Q2         41,600           Q3         103,700           Q3         165,900           Q3         16,200           Q4         61,100           388,500         388,500           Q4         -	Area sqft         after costs £m           Q2         41,600         23.7           Q3         103,700         14.5           Q3         165,900         190.3           Q3         16,200         24.3           Q4         61,100         64.0 <sup>3</sup> 388,500         316.8         24.7           Q4         -         100.7           388,500         417.5         24.3	Area sq ft         after costs £m         Net yield %           Q2         41,600         23.7         6.9           Q2         41,600         23.7         6.9           Q3         103,700         14.5         -           Q3         165,900         190.3         2.5           Q3         16,200         24.3         2.6           Q4         61,100         64.0 <sup>3</sup> 4.0           388,500         316.8         -           Q4         -         100.7         -           388,500         417.5         -	Area sqft         after costs £m         Net yield %         income £m pa           Q2         41,600         23.7         6.9         1.6           Q2         41,600         23.7         6.9         1.6           Q3         103,700         14.5         -         -           Q3         165,900         190.3         2.5         4.7           Q3         165,200         24.3         2.6         0.6           Q4         61,100         64.0 <sup>3</sup> 4.0         2.6           388,500         316.8         -         9.5           Q4         -         100.7         -         -           388,500         417.5         -         9.5



250 Euston Road NW1



Baker Street W1 JV

<sup>1</sup> Long leasehold <sup>2</sup> Leasehold <sup>3</sup> Subject to receiving planning and regear of the headlease an additional £7.25m is payable

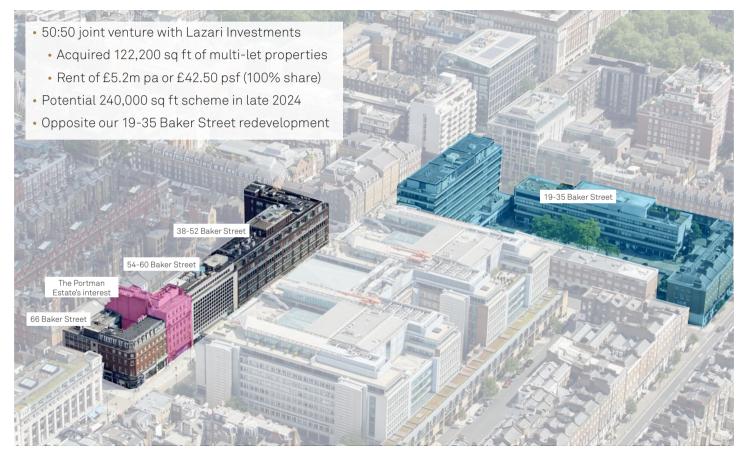
# SUPER-SITE: 230 BLACKFRIARS ROAD SE1

- £55.0m before costs
- Net initial yield of 3.5%
- 60,300 sq ft multi-let office building, a residential block and a car park

Hoxton

- 100-year leasehold interest
- Ground rent fixed at £5,000 pa
- Purchase completed in Q1 2022
- Major Southbank redevelopment opportunity (0.8 acres)

# SUPER-SITE: BAKER STREET W1 JV



# SUPER-SITE: THE MOORFIELDS ESTATE EC1

- Selected as preferred bidder for this strategic Tech Belt site
  - Existing buildings c.400,000 sq ft
  - 2.5 acre major regeneration opportunity
  - Close to existing holdings around Old Street
- Planning application to redevelop entire site due to be submitted in 2022
- Acquisition expected to complete in H2 2026 following vacant possession

	Date	Area sq ft	Net proceeds £m	Net yield to purchaser %	Rent £m	EPC
2021						
Johnson Building EC1	Q1	192,700	165.6	4.1	7.3	D
Angel Square EC1 <sup>1</sup>	Q3	126,200	85.0	-	-	C-E
The Portman Estate properties <sup>2</sup>	Q4	50,600	45.1	-	-	B-E
		369,500	295.7		7.3	
19-35 Baker Street W1 (headlease surrender)	Q4	-	100.7	-	-	-
		369,500	396.4		7.3	
2022 exchanged						
New River Yard EC1	Q1	70,700	66.0	4.5	3.3	B-D



Johnson Building EC1





Angel Square EC1

New River Yard EC1

<sup>1</sup> Sold with vacant possession <sup>2</sup> Includes 16-20 Baker Street, 27-33 Robert Adam Street, 17-39 George Street and 26-27 Castlereagh Street W1





### THE MARKET

- London in demand
- Improved confidence
- Flight to quality

## **DERWENT LONDON**

- Restocking the pipeline
- Net Zero Carbon Pathway
- Upgraded guidance: ERVs 0% to +3%



# **APPENDICES**

## APPENDICES

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	Dec 2021	Dec 2020	% change
Net asset value (NAV)	£4,441.8m	£4,315.1m	2.9
EPRA net tangible assets per share <sup>1,2</sup>	3,959p	3,812p	3.9
EPRA net disposal value per share <sup>1,2</sup>	3,884p	3,682p	5.5
EPRA total return	5.8%	(1.8%)	n/a
Gross rental income	£194.2m	£202.9m	(4.3)
Net rental income	£178.2m	£174.3m	2.2
EPRA earnings per share <sup>2</sup>	108.79p	99.19p	9.7
Profit/(loss) for the period	£253.8m	(£81.4m)	n/a
Final dividend per share <sup>3</sup>	53.50p	52.45p	2.0
Interim and final dividend per share	76.50p	74.45p	2.8
Net debt	£1,251.5m	£1,049.1m	19.3
Loan-to-value (LTV) ratio <sup>4</sup>	20.8%	18.4%	n/a
NAV gearing <sup>4</sup>	28.2%	24.3%	n/a
Net interest cover ratio <sup>4</sup>	464%	446%	n/a

<sup>1</sup> On a diluted basis <sup>2</sup> Reconciliations to IFRS figures in Appendices 3 and 6 <sup>3</sup> 2021 final dividend subject to approval <sup>4</sup> Including share of joint ventures Derwent London plc - Annual Results 2021

## APPENDIX 2 - GROUP BALANCE SHEET

	Dec 2021 £m	Dec 2020 £m
Investment property	5,359.9	5,029.1
Owner-occupied property	49.3	45.6
Investment in joint ventures	51.1	0.9
Other non-current assets	166.1	151.0
	5,626.4	5,226.6
Non-current assets held for sale	102.8	165.0
Other current assets and liabilities	(67.8)	(31.6)
Trading property and stock	32.6	12.9
Cash and cash equivalents	68.5	50.7
Leasehold liability - current	(51.2)	-
Borrowings - current	(12.3)	-
	(30.2)	32.0
Borrowings - non-current	(1,237.1)	(1,033.2)
Leasehold liability - non-current	(19.4)	(66.6)
Other non-current liabilities	(0.7)	(8.7)
	(1,257.2)	(1,108.5)
Total net assets	4,441.8	4,315.1
Non-controlling interest	-	(51.9)
Attributable to equity shareholders	4,441.8	4,263.2

## APPENDIX 3 - EPRA NET ASSET VALUE METRICS

		Dec 2021		Dec 2020				
	EPRA NTA¹ £m	EPRA NDV <sup>2</sup> £m	EPRA NRV <sup>3</sup> £m	EPRA NTA <sup>1</sup> £m	EPRA NDV <sup>2</sup> £m	EPRA NRV <sup>3</sup> £m		
Net assets attributable to equity shareholders	4,441.8	4,441.8	4,441.8	4,263.2	4,263.2	4,263.2		
Revaluation of trading property	1.9	1.9	1.9	1.4	1.4	1.4		
Deferred tax on revaluation surplus	1.7	-	3.3	1.8	-	3.5		
Fair value of derivative financial instruments	0.8	-	0.8	5.6	-	5.6		
Less share of non-controlling interest	-	-	-	(0.4)	-	(0.7)		
Fair value adjustment to secured bonds	8.0	8.0	8.0	9.3	9.3	9.3		
Mark-to-market of fixed rate debt	-	(69.5)	-	-	(127.8)	-		
Unamortised issue and arrangement costs	-	(12.6)	-	-	(11.3)	-		
Purchasers' costs <sup>4</sup>	-	-	383.9	-	-	364.2		
Adjusted net assets	4,454.2	4,369.6	4,839.7	4,280.9	4,134.8	4,646.5		
Number of shares (m) – diluted	112.5	112.5	112.5	112.3	112.3	112.3		
Per share measure (p) – diluted	3,959	3,884	4,301	3,812	3,682	4,138		

<sup>1</sup> Net tangible assets <sup>2</sup> Net disposal value <sup>3</sup> Net reinstatement value <sup>4</sup> Includes Stamp Duty Land Tax. Total costs assumed to be 6.8% of the portfolio's fair value Derwent London plc - Annual Results 2021

## APPENDIX 4 - GROUP INCOME STATEMENT

	Year ended Dec 2021 £m	Year ended Dec 2020 £m
Gross property income	199.8	204.7
Profit on disposal of trading properties	0.7	5.2
Write-down of trading property	(1.4)	(1.8)
Other income	3.5	3.5
Waivers and impairment of receivables	(0.8)	(14.2)
Other property outgoings	(14.3)	(14.4)
Net property and other income	187.5	183.0
Administrative expenses	(37.1)	(37.8)
Revaluation surplus/(deficit)	130.8	(196.1)
Profit on disposal	10.4	1.7
Net finance costs	(28.1)	(30.1)
Loan arrangement costs written off	-	(0.1)
Share of results of joint venture	(13.9)	-
Derivatives fair value movement	4.8	(1.9)
Financial derivative termination costs	(1.9)	(1.7)
IFRS profit/(loss) before tax	252.5	(83.0)
Tax credit	1.3	1.6
IFRS profit/(loss) for the year	253.8	(81.4)
Attributable to:		
Equity shareholders <sup>1</sup>	252.3	(77.6)
Non-controlling interest	1.5	(3.8)
	253.8	(81.4)

<sup>1</sup> A reconciliation of the IFRS profit attributable to shareholders to the EPRA earnings is shown in Appendix 5

	Year ended Dec 2021 £m	Year ended Dec 2020 £m
IFRS profit/(loss) for the year attributable to shareholders	252.3	(77.6)
Revaluation (surplus)/deficit	(130.8)	196.1
Joint venture revaluation deficit	14.2	-
Profit on disposal	(10.4)	(1.7)
Profit on disposal of trading properties	(0.7)	(5.2)
Write-down of trading property	1.4	1.8
Derivatives fair value adjustment	(4.8)	1.9
Financial derivative termination costs	1.9	1.7
Loan arrangement costs written off	-	0.1
Tax adjustment	(1.5)	(1.0)
Non-controlling interest in respect of the above	0.4	(5.1)
EPRA earnings	122.0	111.0

## **APPENDIX 6 - EXPLANATION OF EPRA ADJUSTMENTS**

		Adjustments		2021	2020	
	2021 <sup></sup> IFRS	Α	В	С	EPRA – basis	EPRA basis
	£m	£m	£m	£m	£m	£m
Net property and other income	187.5	(0.7)	1.4	-	188.2	179.6
Administrative expenses	(37.1)	-	-	-	(37.1)	(37.8)
Revaluation surplus	130.8	-	(130.8)	-	-	-
Profit on disposal	10.4	(10.4)	-	-	-	-
Net finance costs	(28.1)	-	-	-	(28.1)	(30.1)
Derivatives fair value movement	4.8	-	-	(4.8)	-	-
Financial derivative termination costs	(1.9)	-	-	1.9	-	-
Share of results of joint ventures	(13.9)	-	14.2	-	0.3	-
Profit before tax	252.5	(11.1)	(115.2)	(2.9)	123.3	111.7
Tax	1.3	-	(1.5)	-	(0.2)	0.6
Profit for the year	253.8	(11.1)	(116.7)	(2.9)	123.1	112.3
Non-controlling interest	(1.5)	-	0.4	-	(1.1)	(1.3)
Earnings attributable to equity shareholders	252.3	(11.1)	(116.3)	(2.9)	122.0	111.0
Earnings per share	224.99p				108.79p	99.19p

A - Disposal of investment properties and investments and associated tax and non-controlling interest

B - Write-down of trading properties and revaluation on investment property and in joint ventures, and associated deferred tax and non-controlling interest

C - Fair value movement and termination costs relating to derivative financial instruments and associated non-controlling interest

Derwent London plc - Annual Results 2021

# APPENDIX 7 - CASH FLOW

	Year ended Dec 2021 £m	Year ended Dec 2020 £m
Property income	192.7	164.6
Property expenses	(14.3)	(19.1)
Other income	4.1	3.5
Administrative expenses	(34.7)	(35.5)
Finance costs	(25.0)	(28.1)
Trading property disposals	5.0	31.7
Trading property expenditure	(1.6)	(1.2)
Tax paid in respect of operating activities	(0.5)	-
Net cash from operating activities	125.7	115.9
Acquisitions and capex	(423.9)	(217.2)
Disposals	297.3	125.6
Payments from joint ventures	-	0.4
Investment in joint venture	(64.1)	-
Other cash from/(used) in investing activities	8.1	(1.3)
Net cash used in investing activities	(182.6)	(92.5)
Movement in debt	212.5	55.7
Acquisition of non-controlling interest	(53.4)	-
Ordinary dividends paid	(84.3)	(81.8)
Other cash used in financing activities	(0.1)	(1.1)
Net cash from/(used) in financing activities	74.7	(27.2)
Increase/(decrease) in cash and cash equivalents during the year	17.8	(3.8)
Cash and cash equivalents at the beginning of the year	50.7	54.5
Cash and cash equivalents at the end of the year	68.5	50.7

	Dec 2021 quarter				
Current position	Office %	Retail/ hospitality %	Total %		
Rent received to date	98	83	97		
Due later in the quarter <sup>2</sup>	1	4	1		
Outstanding	1	13	2		
Rent-free granted	-	-	-		
Total	100	100	100		
ΤΟΙΑΙ	£40.3m	£2.3m	£42.6m		

	Dec 2	2020 quart	er	Mar 2021 quarter		Jun 2021 quarter		Sep 2021 quarter		ter		
	Office h	/Retail ospitality %	Total %	Office %	Retail/ hospitality %	Total %	Office I %	/Retail hospitality %	Total %	Office %	Retail/ hospitality %	Total %
Rent received to date	99	73	97	98	68	96	99	81	98	100	88	99
Outstanding	1	9	1	1	13	2	1	10	1	-	11	1
Rent-free	-	18	2	1	19	2	_	7	1	-	1	-
Tatal	100	100	100	100	100	100	100	100	100	100	100	100
Total	£41.4m	£2.9m	£44.3m	£40.0m	£3.0m	£43.0m	£38.8m	£2.6m	£41.4m	£38.5m	£2.5m	£41.0m

• Dec 2020 to Sep 2021 quarters represent income recognised in 2021 of which 98% has so far been collected

<sup>1</sup> Rent received to date for English quarter days <sup>2</sup> Principally monthly receipts Derwent London plc - Annual Results 2021

# APPENDIX 9 - RECONCILIATION OF LIKE-FOR-LIKE INCOME TO IFRS INCOME

	Like-for-like portfolio £m	Development property £m	Acquisitions & disposals £m	Total £m
2021				
Gross rental income	163.4	24.6	6.2	194.2
Other property expenditure	(11.6)	(2.5)	(1.1)	(15.2)
Write-off/impairment of receivables	(0.8)	-	-	(0.8)
Impact of service charge waiver	-	-	-	-
Net rental income	151.0	22.1	5.1	178.2
Other	10.0	(1.4)	0.7	9.3
Net property and other income	161.0	20.7	5.8	187.5
2020				
Gross rental income	170.1	16.2	16.6	202.9
Other property expenditure	(10.8)	(2.2)	(1.4)	(14.4)
Write-off/impairment of receivables	(8.8)	(1.0)	(0.3)	(10.1)
Impact of service charge waiver	(3.5)	(0.2)	(0.4)	(4.1)
Net rental income	147.0	12.8	14.5	174.3
Other	5.1	(1.6)	5.2	8.7
Net property and other income	152.1	11.2	19.7	183.0
Gross rental income	(3.9%)		-	(4.3%)
Net rental income	2.7%	-	-	2.2%
Net property income	5.9%	-	_	2.5%

## APPENDIX 10 - DEBT FACILITIES

	Drawn £m	Undrawn £m	Total £m	Maturity
1.5% unsecured convertible bonds	175.0	-	175.0	June 2025
6.5% secured bonds	175.0	-	175.0	March 2026
1.875% unsecured green bonds	350.0	-	350.0	November 2031
2.68% unsecured private placement notes	55.0	-	55.0	January 2026
3.46% unsecured private placement notes	30.0	-	30.0	May 2028
4.41% unsecured private placement notes	25.0	-	25.0	January 2029
2.87% unsecured private placement notes	93.0	-	93.0	January 2029
2.97% unsecured private placement notes	50.0	-	50.0	January 2031
3.57% unsecured private placement notes	75.0	-	75.0	May 2031
3.09% unsecured private placement notes	52.0	-	52.0	January 2034
4.68% unsecured private placement notes	75.0	-	75.0	January 2034
3.99% secured loan	83.0	-	83.0	October 2024
Other loans <sup>1</sup>	12.3	-	12.3	n/a
Non-bank loans	1,250.3	-	1,250.3	
Bilateral revolving credit – unsecured	-	100.0	100.0	November 2026
Club revolving credit – unsecured	10.0	440.0	450.0	October 2026
Committed bank facilities	10.0	540.0	550.0	
At 31 Dec 2021	1,260.3	540.0	1,800.3	

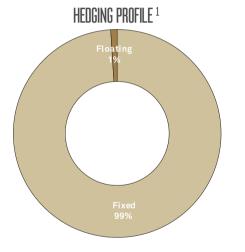
<sup>1</sup>No fixed repayment date

	Dec 2021 £m	Dec 2020 £m
Borrowings - non-current	1,249.4	1,033.2
Acquired fair value of secured bonds less amortisation	(8.0)	(9.3)
Unamortised discount on unsecured green bonds	1.8	-
Equity component of convertible bonds	7.7	7.7
Unwinding of discount of convertible bonds	(3.2)	(1.9)
Unamortised issue and arrangement costs	12.6	11.3
Facilities – drawn	1,260.3	1,041.0
Facilities – undrawn	540.0	425.0
Total debt facilities	1,800.3	1,466.0

	Dec 2021 £m	Dec 2020 £m
Borrowings	1,249.4	1,033.2
Leasehold liabilities	70.6	66.6
Cash and cash equivalents	(68.5)	(50.7)
Net debt	1,251.5	1,049.1

# APPENDIX 12 - FIXED RATES AND HEDGING

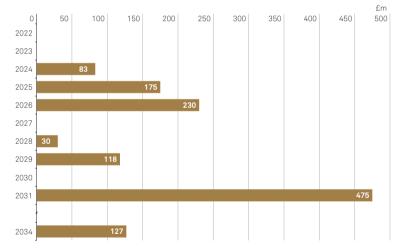
	Dec 2021	Dec 2020
Proportion of drawn facilities at fixed rates or hedged	99%	85%
Mark-to-market cost of swaps and forward-start swaps	£0.8m	£5.6m
Weighted average duration of fixed rate instruments	7.2 years	7.2 years



<sup>1</sup> Excludes the following forward-start swaps

Principal £m	Rate %	Forward start date	Expiry date
40.0	2.45	January 2022	July 2022
75.0	1.36	January 2022	April 2025

## MATURITY PROFILE OF FIXED RATES



## APPENDIX 13 - VALUATION PERFORMANCE BY VILLAGE

	Valuation Dec 2021 £m	Weighting Dec 2021 %	Valuation movement 2021 <sup>1</sup> %
West End Central			
Fitzrovia <sup>2</sup>	1,909.8	33	1.0
Victoria	521.1	9	8.7
Paddington	393.9	7	9.3
Soho/Covent Garden	383.1	7	8.1
Baker Street/Marylebone	169.5	3	0.1
Mayfair	106.2	2	9.4
	3,483.6	61	4.2
West End Borders & Other			
Islington/Camden	399.4	7	3.1
Brixton	32.0	1	(13.8)
	431.4	8	1.5
West End	3,915.0	69	3.9
City Borders			
Old Street	710.3	12	5.1
Clerkenwell	544.3	10	1.2
Shoreditch/Whitechapel	442.0	8	0.2
Other	2.1	-	-
City Borders	1,698.7	30	2.5
Central London	5,613.7	99	3.4
Provincial	83.0	1	9.9
Investment portfolio	5,696.7	100	3.5

<sup>1</sup> Underlying - properties held throughout the year <sup>2</sup> Includes North of Oxford Street

## APPENDIX 14 - RENTAL VALUE GROWTH AND AVERAGE RENTS

RENTAL VALUE GRUWTH <sup>1</sup>	2020 %	H1 2021 %	H2 2021 %	2021 %
West End	(3.3)	(0.4)	(0.1)	(0.5)
City Borders	(1.8)	(0.1)	0.4	0.3
Central London	(2.7)	(0.3)	0.1	(0.2)
Provincial	(7.8)	0.0	0.1	0.1
Underlying	(2.8)	(0.3)	0.1	(0.2)

## AVERAGE RENTS - CENTRAL LONDON OFFICES

DENITAL VALUE ODOLUTUI

	Portfolio %2	Passing rent £ psf³	'Topped-up' rent £ psf³	ERV £ psf⁴
Core income	52	47.71	63.17	62.95
Potential projects	34	37.29	47.41	45.81
	86	44.18	57.83	56.62
On-site developments	13	-	92.63	83.60
On-site refurbishments	1	-	76.00	68.07
	14	-	89.86	81.75
Total	100	-	59.69	59.96

<sup>1</sup> On EPRA portfolio <sup>2</sup> Portfolio area <sup>3</sup> Occupied office area <sup>4</sup> Total office area Derwent London plc - Annual Results 2021

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# APPENDIX 15 - VALUATION YIELDS

## YIELD PROFILE<sup>1</sup>

## EPRA INITIAL YIELDS



	Net initial yield %	'Topped-up' initial yield %
West End	3.1	4.3
City Borders	3.7	4.5
Central London	3.3	4.3
Provincial	8.1	8.7
EPRA portfolio	3.3	4.4

2 2007 2008 2009 2010 2011 2012 2013 2014 2015 2016 2017 2018 2019 2020 2021

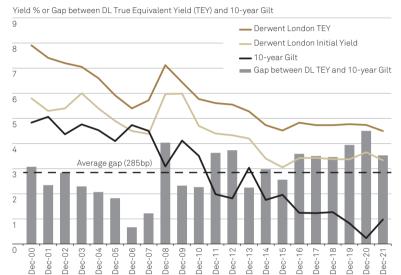
## TRUE EQUIVALENT YIELDS<sup>2</sup>

	Dec 2020 %	H1 2021 movement basis points	Jun 2021 %	H2 2021 movement basis points	Dec 2021 %
West End	4.63	(8)	4.55	(18)	4.37
City Borders	4.81	(9)	4.72	(3)	4.69
Central London	4.70	(9)	4.61	(14)	4.47
Provincial	8.83	(11)	8.72	(59)	8.13
Underlying	4.74	(9)	4.65	(15)	4.50

<sup>1</sup> Six-monthly data <sup>2</sup> On EPRA portfolio

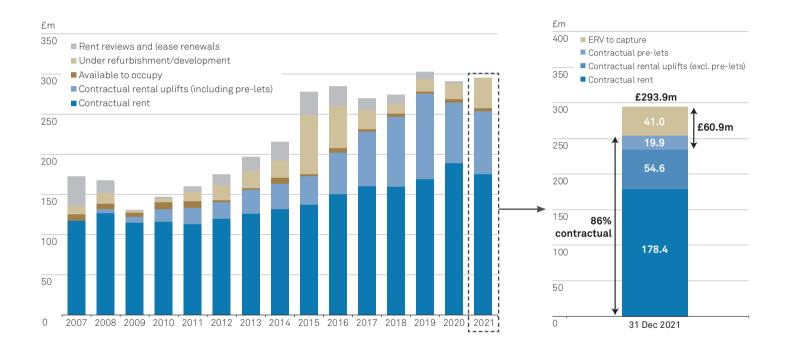
# APPENDIX 16 - CONTEXT TO YIELD MOVEMENT

- The UK 10-year Gilt yield ended the year at 0.97%, up from
  - 0.75% in Jun 2021
  - 0.24% in Dec 2020
  - LTA of 3.0% since Dec 2000
- 353bp spread between the Derwent London true equivalent yield and the 10-year Gilt
  - 390bp spread at 30 Jun 2021
  - 451bp spread at 31 Dec 2020
  - Average spread of 285bp since 2000
- Capital values<sup>2</sup>
  - Central London £1,123 psf
    - West End £1,206 psf
    - City Borders £987 psf



## VALUATION YIELDS<sup>1</sup>

## APPENDIX 17 - EVOLUTION OF PORTFOLIO ERV



# APPENDIX 18 - PORTFOLIO STATISTICS BY VILLAGE

	Valuation £m	Weighting %	Floor area¹ '000 sq ft	Vacant floor area '000 sq ft	Net contracted rental income £m pa	Average rental income £ psf	Vacant space rental value £m pa	Lease reversion⁵ £m pa	Total reversion £m pa	Estimated rental value £m pa
West End Central										
_Fitzrovia <sup>2</sup>	1,909.8	33	1,548	81	59.7	38.78	4.3	25.2	29.5	89.2
Victoria	521.1	9	522	3	14.9	28.74	0.1	10.9	11.0	25.9
Paddington	393.9	7	243	-	10.9	45.94 <sup>3</sup>	-	6.7	6.7	17.6
Soho/Covent Garden	383.1	7	388	138	-	-	3.1	17.0	20.1	20.1
Baker Street/Marylebone	169.5	3	358	307	2.4	48.15	18.8	0.3	19.1	21.5
Mayfair	106.2	2	43	-	2.2	51.124	-	2.1	2.1	4.3
	3,483.6	61	3,102	529	90.1	35.29	26.3	62.2	88.5	178.6
West End Borders & Othe	er									
Islington/Camden	399.4	7	376	10	20.4	56.28	0.4	-	0.4	20.8
Brixton	32.0	1	53	-	0.9	15.69	-	0.4	0.4	1.3
	431.4	8	429	10	21.3	51.11	0.4	0.4	0.8	22.1
West End	3,915.0	69	3,531	539	111.4	37.51	26.7	62.6	89.3	200.7
City Borders										
Old Street	710.3	12	606	130	26.0	54.68	8.8	2.2	11.0	37.0
Clerkenwell	544.3	10	564	6	22.8	42.61	0.3	3.7	4.0	26.8
Shoreditch/Whitechapel	442.0	8	545	164	13.7	36.10	5.3	5.6	10.9	24.6
Other	2.1	-	-	-	-	-	-	-	-	-
City Borders	1,698.7	30	1,715	300	62.5	44.92	14.4	11.5	25.9	88.4
Central London	5,613.7	99	5,246	839	173.9	39.89	41.1	74.1	115.2	289.1
Provincial	83.0	1	328	2	4.5	13.94	-	0.3	0.3	4.8
Investment portfolio	5,696.7	100	5,574	841	178.4	38.10	41.1	74.4	115.5	293.9

<sup>1</sup> Includes 0.75m sq ft of on-site developments <sup>2</sup> Includes North of Oxford Street <sup>3</sup> Contracted rent of £73.03 psf after incentives

<sup>4</sup> Contracted rent of £105.11 psf after incentives <sup>5</sup> Contractual uplifts, rent review/lease renewal reversion and pre-lets

#### APPENDIX 19 - BUILD-UP OF PORTFOLIO ERV

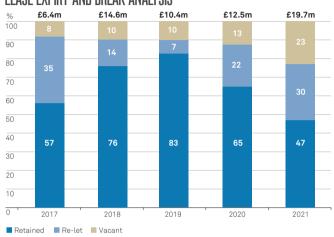
		Rent uplift pa	Rent pa
	£m	£m	£m
Contracted rental income, net of ground rents			178.4
Contractual rental uplifts			
80 Charlotte Street W1	12.8		
Brunel Building W2	6.5		
Horseferry House SW1	5.2		
Tea Building E1	4.7		
1-2 Stephen Street W1	3.1		
60 Whitfield Street W1	2.6		
Other	19.7	54.6	
Vacant space <sup>1</sup>			
Available to occupy	3.8		
Under refurbishment	7.2	11.0	
Lease reversions			
Anticipated rent reviews and lease renewals	5.8		
Future contracted rent above ERV	(5.9)	(0.1)	65.5
			243.9
On-site developments (non-EPRA) <sup>2</sup>			
Pre-let element	19.9		
Available	30.1		50.0
Estimated rental value			293.9

<sup>1</sup> Detailed in Appendix 20 <sup>2</sup> Capex to complete £365m excluding capitalised interest – see Appendix 42

# APPENDIX 20 - AVAILABLE SPACE AND PROJECTS

	Vacant area '000 sq ft	Pre-let area '000 sq ft	Total area '000 sq ft	Gross vacant ERV £m pa	Ground rent £m pa		Pre-let net rent ERV £m pa	Total net ERV £m pa	Comment
Available to occupy				2	2	2	2111 194	2	
The White Chapel Building E1	89	-	89	1.5	-	1.5	-	1.5	
Holford Works WC1	10	-	10	0.4	-	0.4	-	0.4	
80 Charlotte Street W1	6	-	6	0.3	-	0.3	-	0.3	
Holden House W1	5	-	5	0.2	-	0.2	-	0.2	
Other	36	-	36	1.4	-	1.4	-	1.4	
	146	-	146	3.8	-	3.8	-	3.8	
Refurbishments									
The White Chapel Building E1	53	-	53	2.5	-	2.5	-	2.5	
Tea Building E1	23	-	23	1.3	-	1.3	-	1.3	
90 Whitfield Street W1	19	-	19	1.3	-	1.3	-	1.3	
43 Whitfield Street W1	11	-	11	0.7	-	0.7	-	0.7	
Bush House WC2	103	-	103	-	-	-	-	-	Building stripped out and awaiting planning
Other	27	-	27	1.4	-	1.4	-	1.4	
	236	-	236	7.2	-	7.2	-	7.2	
On-site developments									
Soho Place W1	36	249	285	3.2	0.1	3.1	17.0	20.1	
The Featherstone Building EC1	125	-	125	8.6	-	8.6	-	8.6	
19-35 Baker Street W1	298	-	298	18.9	0.5	18.4	-	18.4	
Francis House SW1	-	38	38	-	-	-	2.9	2.9	Pre-let to Edelman at £2.9m pa
	459	287	746	30.7	0.6	30.1	19.9	50.0	
Total	841	287	1,128	41.7	0.6	41.1	19.9	61.0	

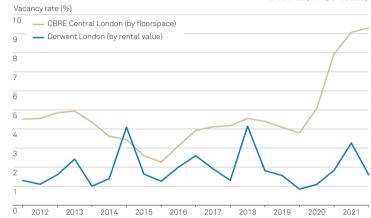
# APPENDIX 21 - LEASE EXPIRY ANALYSIS AND VACANCY RATE



#### LEASE EXPIRY AND BREAK ANALYSIS<sup>1</sup>

#### • £33.3m of income subject to breaks/expiries in 2021

- £8.8m from assets disposed
- £4.8m taken back for projects
- 77% of remainder retained or re-let



- EPRA vacancy rate<sup>2</sup> of 1.6% at the year end
  - 1.8% at start of 2021
  - 3.3% at H1 2021
- CBRE central London vacancy rate of 9.3%
  - 7.9% a year before
  - 9.1% at H1 2021

<sup>1</sup> As at end of reporting period <sup>2</sup> Calculated as space immediately available to occupy Derwent London plc - Annual Results 2021

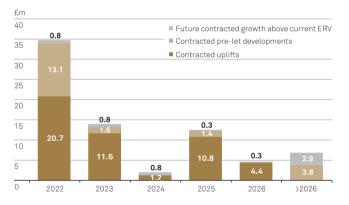
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#### EPRA VACANCY RATES

## APPENDIX 22 - TIMING OF THE REVERSION

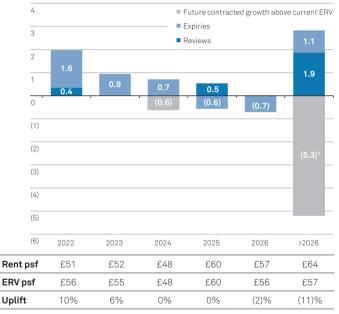
- £74.5m of the reversion contracted
  - £54.6m of contracted uplifts
  - £17.0m from pre-let developments
  - £2.9m from pre-let refurbishments

#### CONTRACTED UPLIFTS AND PRE-LETS



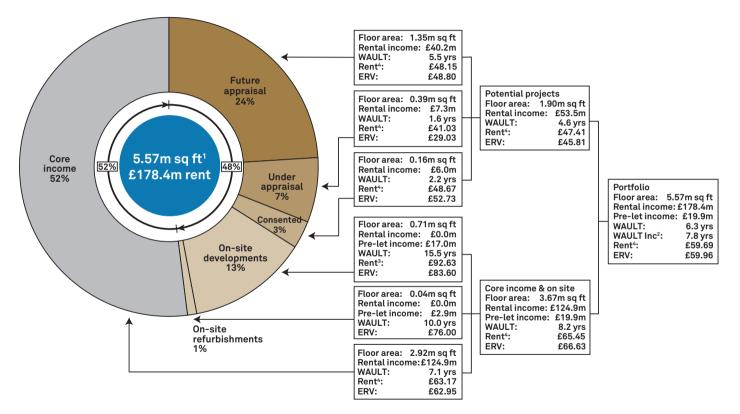
• £5.8m of the reversion from reviews and expiries

#### **REVIEWS AND EXPIRIES**



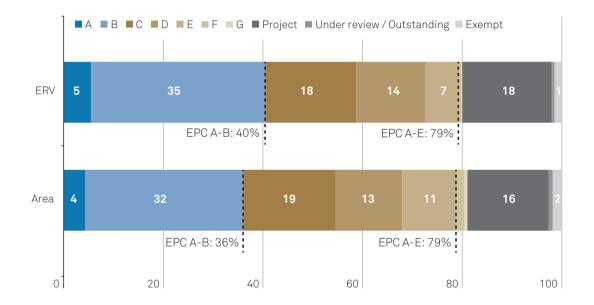
<sup>1</sup> Predominantly due to contracted uplifts reverting to Dec 2021 ERV at lease expiry

## APPENDIX 23 - PORTFOLIO SUMMARY

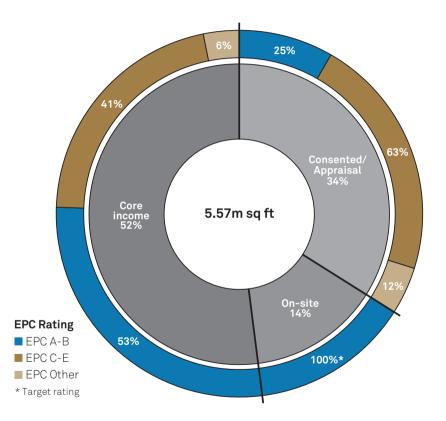


<sup>1</sup> Comprises 4.82m sq ft of existing buildings plus 0.75m sq ft of on-site developments and on-site refurbishments

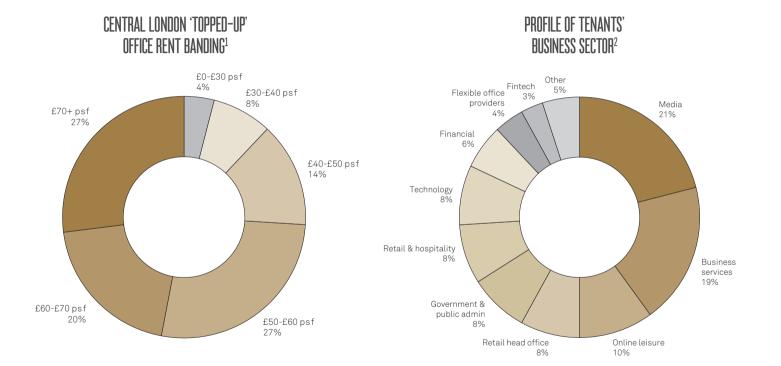
<sup>2</sup> After adjusting for 'topped-up' rents and pre-lets - Appendix 29 <sup>3</sup> 'Topped-up' office rent including development pre-lets <sup>4</sup> 'Topped-up' office rent



#### APPENDIX 25 - EPC RATING BY PORTFOLIO CLASSIFICATION



### APPENDIX 26 - RENT AND TENANT BANDING



<sup>1</sup> Based on floor area <sup>2</sup> Based on annualised rental income

## APPENDIX 27 - MAJOR TENANTS





BURBERRY





ARUP

APOLLO

**T** H E **O** F F I C E **G** R O U P





		·lopped-up income %				
		Existing	Pre-let			
01	Expedia	6.2	-			
02	Government <sup>1</sup>	5.9				
03	Burberry	5.8	-			
04	Boston Consulting Group	5.4	-			
05	G-Research	0.4	3.8			
06	Arup	3.8	-			
07	Apollo	-	3.1			
08	The Office Group	2.2	-			
09	Sony Pictures	1.9	-			
10	FremantleMedia Group	1.8	-			
11	Publicis Groupe	1.7	-			
12	Accenture	1.6				
13	VCCP	1.6	-			
14	Splunk	1.5	-			
15	Soho House	1.4	-			
16	Telecity Group/Digital London	1.3	-			
17	Adobe	1.2	-			
18	Ticketmaster	1.1	-			
19	Edelman	-	1.1			
20	Mother London	1.1	-			
	Total	5	3.9			

'Tonned-un' income %

PUBLICIS

accenture







Adobe



*ticketmaster*®



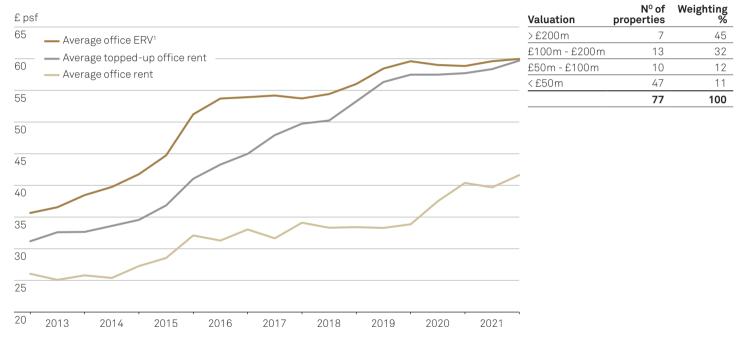


<sup>1</sup> Government and public admin

### APPENDIX 28 - RENT PROFILE AND PORTFOLIO BREAKDOWN

#### DERWENT LONDON CENTRAL LONDON OFFICE RENT PROFILE

#### PORTFOLIO BREAKDOWN



<sup>1</sup> Includes ERV of on-site schemes

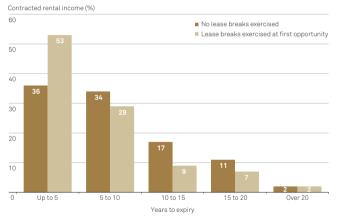
### APPENDIX 29 - LEASE EXPIRY PROFILE AND LEASE LENGTH

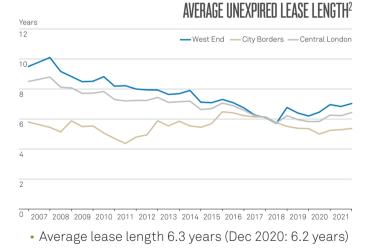
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#### EXPIRIES AND BREAKS AS A PERCENTAGE OF PORTFOLIO INCOME<sup>1</sup>

	West End	Borders	Provincial	2022	2023	2024	2025	2026	Total
Expiries	2	1	-	3	4	4	10	4	25
Rolling breaks	2	1	-	3	1	-	-	-	4
Single breaks	1	2	-	3	9	9	2	1	24
Total	5	4	-	9	14	13	12	5	53

#### PROFILE OF RENTAL INCOME EXPIRY<sup>1</sup>





• 7.8 years after adjusting for 'topped-up' rents and pre-lets (Dec 2020: 7.9 years)

<sup>1</sup> Based upon annualised contracted rental income of £178.4m <sup>2</sup> Lease length weighted by rental income and assuming tenants break at first opportunity

# APPENDIX 30 - KEY LETTINGS



#### 20 Farringdon Road EC1

- Depop
- 33,500 sq ft
- £1.8m pa at £52.50 psf
- 5-year lease, break at year 3





#### 6-8 Greencoat Place SW1

- Fora
- Entire building of 32,400 sq ft
- £2.2m pa at average rent of £69 psf
- 15-year lease, no breaks
- Refurbishment completed Jun 2021





#### Francis House SW1

- Edelman
- 38,200 sq ft
- £2.9m pa at £76 psf
- 15-year lease, break at year 10
- Refurbishment completes Jun 2022



## APPENDIX 31 - KEY ASSET MANAGEMENT ACTIVITY



#### Angel Building EC1

- Expedia
- 125,500 sq ft
- Rent review increased income from £5.85m to £7.49m
- In-line with Dec 20 ERV





#### Charlotte Building W1

- The & Partnership
- Renewed 12,400 sq ft at £0.9m, with expiry moved from 2024 to 2027
- Let an additional 14,900 sq ft at £1.0m pa
- In-line with Dec 20 ERV



## **APPENDIX 32 - LAZARI ACQUISITIONS IN FITZROVIA**



#### 250 Euston Road NW1

- Acquired for £190.3m after costs
- Freehold 165,900 sq ft offices let to UCLH at £4.7m pa until 2039
  - Fixed annual increases of 2.5% compounded every 5 years
  - Tenant only breaks every 5 years including Apr 2024
- 1.6 acre site



#### 171-174 Tottenham Court Road W1

- Acquired for £24.3m after costs
- Freehold 16,200 sq ft
- Multi-let at £0.6m pa
- Strategic holding, part of a major site

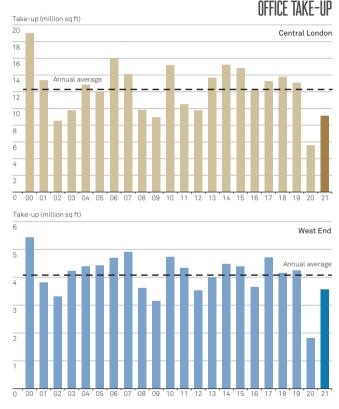
### APPENDIX 33 - THE PORTMAN ESTATE BAKER STREET HOLDINGS

- At the end of Q3 2021, our Baker Street holdings with The Portman Estate (TPE) were restructured
- Previously, properties in the Baker Street W1 area were held through a jointly owned company (Derwent London 55%: TPE 45%)
- Derwent London (DL) acquired TPE's 45% shares, resulting in full ownership of the company
  - 19-35 Baker Street W1
    - DL surrendered its leasehold interest to TPE
    - TPE granted DL a new 129-year headlease at a 2.5% gearing
  - Balance of the properties owned within the company were transferred to TPE comprising:
    - 17-39 George Street W1
    - 16-20 Baker Street W1
    - 27-33 Robert Adam Street W1
    - 26-27 Castlereagh Street W1
- The Group made a balancing cash payment of £6.2m to TPE

# APPENDIX 34 - CENTRAL LONDON OFFICE DEMAND

#### **Market statistics**

- Central London office take-up of 9.1m sq ft in 2021
  - 63% above 2020
  - 26% below Long Term Average (LTA)
  - Activity by sector: 22% creative industries, 21% banking & finance, 20% professional, 12% business services, 10% consumer services & leisure, 7% public sector, 5% manufacturing, industrial & energy and 3% insurance
- 3.8m sq ft under offer at year end
  - 28% above LTA
  - Up from 2.1m sq ft at start of year
- West End take-up totalled 3.6m sq ft in year
  - 96% above 2020
  - 13% below LTA
  - Under offers at 1.7m sq ft, 83% above LTA



Source: CBRE

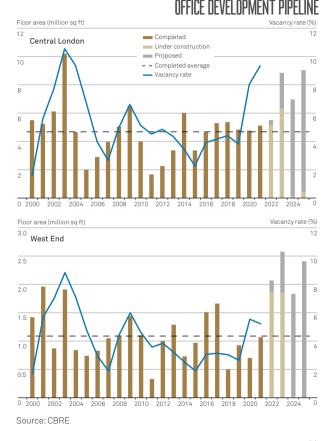
# APPENDIX 35 - CENTRAL LONDON OFFICE SUPPLY

#### Existing supply

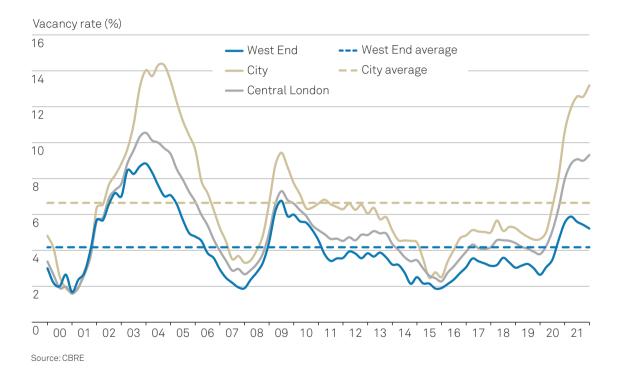
- Central London vacancy rate of 9.3% at year end
  - Highest level for 17 years (LTA of 5.2%)
  - Up from 9.1% in H1 2021 and 7.9% at start of the year
  - 74% of available space secondhand (77% in Q1 2021)
  - 29% of space tenant controlled, down from 34% in Q1 2021
- West End vacancy rate concluded the year at 5.2%
  - Down from 5.6% in Q2 2021 and 5.5% a year earlier
  - 100bps above the 4.2% LTA
- City vacancy rate of 13.2%
  - Up from 12.6% at the half year and 10.6% at the start of 2021
  - Substantially higher than LTA of 6.7%

#### Future supply

- Development completions of 5.1m sq ft in 2021, 9% above LTA
- 12.0m sq ft on site (35% pre-let or under offer) with 5.2m sq ft due to complete in 2022 and 6.3m sq ft in 2023

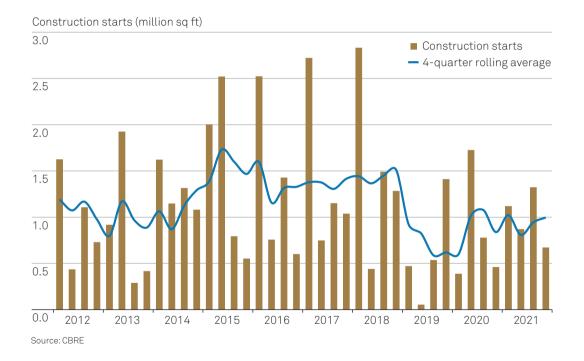


#### APPENDIX 36 - CENTRAL LONDON OFFICE VACANCY RATES





#### **APPENDIX 38 - CENTRAL LONDON OFFICE CONSTRUCTION STARTS**



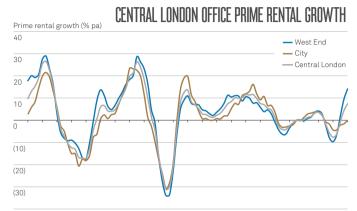
## APPENDIX 39 - CENTRAL LONDON OFFICE RENTAL GROWTH

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- CBRE reported prime office rental growth of +7.4% in 2021, following a 7.6% decline in 2020
  - West End: +14.1% (-9.7% in 2020)
  - City: +0.0% (-4.4% in 2020)
- Prime rents in the year increased in 11 of the 13 CBRE villages and now stand at:

	£psf	% pa
Mayfair/St James'	120.00	+18.2
Soho	90.00	+9.8
Fitzrovia	85.00	+9.0
Midtown and King's Cross	85.00	+9.7
Paddington	77.50	+10.7
Victoria	77.50	+14.8
City core	70.00	+0.0
Southbank	67.50	+3.8
Docklands	49.50	+0.0



(40) 00 01 02 03 04 05 06 07 08 09 10 11 12 13 14 15 16 17 18 19 20 21 Source:CBRE

# APPENDIX 40 - CENTRAL LONDON OFFICE INVESTMENT

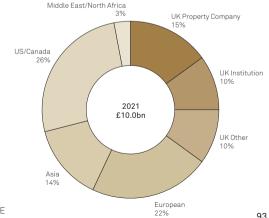
- CBRE reported £10.0bn of investment transactions in 2021
  - 33% above 2020
  - 16% below I TA
  - 61% of transactions in second half of the year
  - 65% of activity from overseas investors 26% US/Canada, 22% European and 14% Asian
- Prime yields at 31 Dec 2021
  - 3.25% in the West End, down from 3.5% at the start of 2021
  - 3.75% in the City, down from 4.0% a year earlier

#### Supportive factors

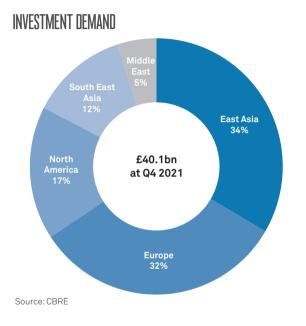
- London offices remain attractive relative to other key European cities
- £40bn of investor demand with £3.7bn of property on the market
- Strong overseas interest
- Significant gap between UK Gilts and property yields
- Low UK interest rates, albeit rising

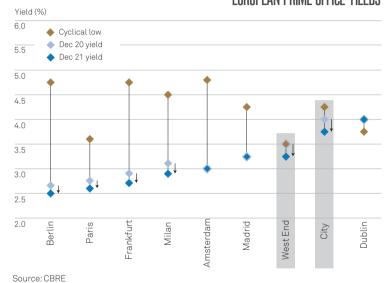






## APPENDIX 41 - INVESTMENT MARKET THEMES - LONDON IS IN DEMAND





#### EUROPEAN PRIME OFFICE YIELDS

### **APPENDIX 42 - PROJECT SUMMARY: CURRENT PROJECTS**

Property	Current net income £m pa	Pre scheme area '000 sq ft	Proposed area '000 sq ft	2022 capex £m	2023 capex £m	2024+ capex £m	Total capex to complete £m	Delivery date	Current office c.ERV psf
On-site projects									
Soho Place W1 <sup>1</sup>	-	107	285	79	-	-	79	H1 2022	£92.50
The Featherstone Building EC1	-	69	125	10	-	-	10	H1 2022	£72.50
Francis House SW1	-	40	38	8	2	-	10	H1 2022	£76.00
19-35 Baker Street W1 <sup>2</sup>	-	143	298	50	103	113	266	H1 2025	£90.00
	-	359	746	147	105	113	365		
2022 projects									
Network Building W1	2.1	70	137	12	22	70	104	2025	
	2.1	429	883	159	127	183	469		
Strathkelvin Retail Park	-	-	-	10	1	-	11		
Planning and design	-	-	-	12	2	-	14		
Other <sup>3</sup>	-	-	-	16	16	14	46		
	2.1	429	883	197	146	197	540		
Capitalised interest	-	-	-	6	6	11	23		
Total	2.1	429	883	203	152	208	563		

<sup>1</sup> Includes remaining site acquisition cost and profit share to Crossrail <sup>2</sup> Includes profit share payments <sup>3</sup> Includes EPC upgrades

### APPENDIX 43 - PROJECT SUMMARY: FUTURE PROJECTS

Property	Current net income £m pa	Pre- scheme area '000 sq ft	Proposed area '000 sq ft	Earliest possession year	Comment
Consented					
Holden House W1	3.9	90	150	2025	
	3.9	90	150		
Under appraisal <sup>1</sup>					
Bush House WC2	-	104	130	Vacant	Refurbishment and potential extension
Baker Street W1 JV	2.5	61	120	2024	Joint venture, 50% share
Blue Star House SW9	0.8	54	110	2025	Redevelopment
Other	4.0	171	171		Includes Oliver's Yard EC1 and 45 Whitfield Street W1
	7.3	390	531		
Consented and under appraisal	11.2	480	681		
Current projects	2.1	429	883		Appendix 42
Pipeline	13.3	909	1,564		

## APPENDIX 44 - ON-SITE DEVELOPMENTS: PROFIT ON COST

W1	BUILDING	WI

Soho Place FEATHERSTONE 19-35 Baker Street

Summary	£m
End value	1,203
Less: Total cost <sup>1</sup>	1,017
Project surplus	186
Less: Booked to Dec 21	58
Surplus to come	128
Profit on total cost	18%
Profit to come on total cost	13%
Yield on cost <sup>10</sup>	5.7%

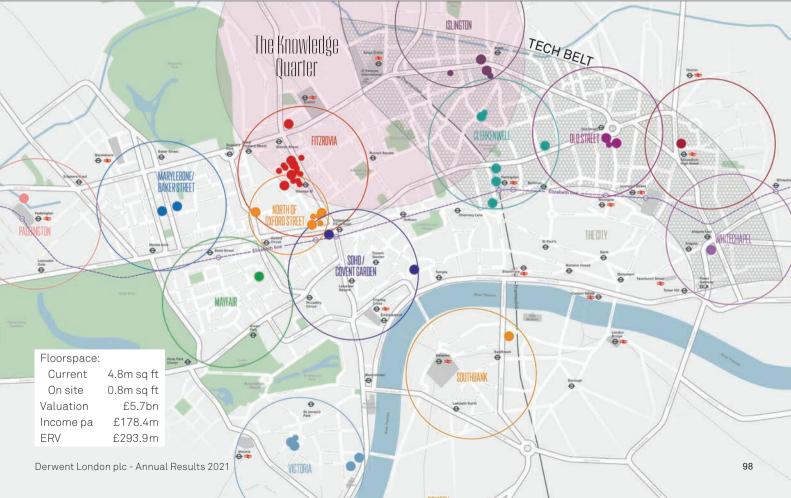
H1 2025 Completion H1 2022 H1 2022 Commercial area (sq ft) 656.000 125.000<sup>3</sup> 285.000<sup>2</sup> 246.0004 52.000 52.000<sup>4</sup> Residential area (sq ft) Total area (sg ft) 708.000 285.000 125.000 298.000 355 Est. future capex (£m) 79 10 266 463 Total cost (£m)1 1,017 407 147 92.50 72.50 90.00 ERV (c.£ psf) ERV (£m pa) 47.1  $20.1^{6}$ 8.6  $18.4^{7}$ Pre-let/sold area (sq ft) 280,200 249,200<sup>8</sup> 31,000<sup>9</sup> \_ Pre-let income (£m pa) 17.0  $17.0^{6}$ 

Sensitivity<sup>5</sup> - project surplus (£m) and profit on cost (%)

		Valuation yield							
		+0.25% Base -0.2							
	-£5.00 psf	£97m	£146m	£201m					
		10%	14%	20%					
Kent	Base	£135m	£186m	£243m					
צ	Base	13%	18%	24%					
		£173m	£226m	£282m					
	+£5.00 psf	17%	22%	27%					

<sup>1</sup> Comprising book value at commencement, capex, fees and notional interest on land, voids and other costs. Soho Place includes a 16% profit share payaway to freeholder Crossrail. Baker Street includes a 3.1% profit share payaway to freeholder The Portman Estate <sup>2</sup> 209,000 sq ft office, 36,000 sq ft retail, 40,000 sq ft theatre <sup>3</sup> 123,000 sq ft offices, 2,000 sq ft retail <sup>4</sup> 218,000 sq ft offices, 28,000 sq ft retail, 45,000 sq ft private residential and 7,000 sq ft affordable residential <sup>5</sup> Sensitivity applied to non pre-let commercial floor areas <sup>6</sup> Long leasehold, net of 4% ground rent <sup>7</sup> Long leasehold, net of 2.5% ground rent <sup>8</sup> Includes 40,000 sq ft theatre <sup>9</sup> Includes 19,000 sq ft courtyard retail and 12,000 sq ft Gloucester Place offices <sup>10</sup> Assumes the residential value reduces the total costs

### APPENDIX 45 - PORTFOLIO MAP



## **APPENDIX 46 - EXECUTIVE COMMITTEE AND SENIOR MANAGEMENT**

#### **Executive Committee**

Paul WilliamsChDamian WisniewskiChNigel GeorgeExEmily PrideauxExDavid SilvermanExDavid LawlerCoRichard BaldwinDirJennifer WhybrowHe& Jay JoshiTreVasiliki ArvanitiHeVictoria SteventonHeJohn DaviesHe

Chief Executive Chief Financial Officer Executive Director Executive Director Executive Director Company Secretary Director of Development Head of Financial Planning & Analysis Treasurer Head of Asset Management Head of Property Management Head of Sustainability

#### **Senior Management**

Lesley Bufton	Head of Property Marketing
Matt Cook	Head of Digital Innovation & Technology
Philippa Davies	Head of Leasing
Robert Duncan	Head of Investor Relations & Strategic Planning
Tim Hyman	Group Architect
Clive Johnson	Head of Health & Safety
Katy Levine	Head of Human Resources
Umar Loane	Head of Property Accounts
Heethen Patel	Financial Controller
Giles Sheehan	Head of Investment
Jonathan Theobald	Head of Investment Analytics
David Westgate	Head of Tax

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